Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES)

The Planning Phase

Leslie Lewis Harry Thie Roger Brown John Schrader RAND

Leslie Lewis, Harry Thie, Roger Allen Brown, John Schrader

Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES) Leslie Lewis, Harry Thie, Roger Allen Brown, John Schrader, 2000 This report documents an examination of the planning phase of the Army Planning Programming Budgeting and Execution System to determine the extent to which the Army's reengineering of planning and programming was successful and to suggest improvements Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES) Leslie Lewis, Roger Allen Brown, John Y. Schrader, 1999 This project was part of a special assistance activity for the Director of the U S Army s Program Analysis and Evaluation Directorate PA E conducted beginning in 1995 and continuing into 1997 The purpose of this project was to assist the Director of PA E in creating a new program development process and methodology The director's principal objective in this project was to improve the Army's Program Objective Memorandum POM development process These improvements would be designed to 1 enhance the Army's ability to view the totality of its resources 2 improve its resource decision process and 3 justify those choices within the Army and to the external community including the Office of the Secretary of Defense OSD the Chairman of the Joint Chiefs of Staff CICS and the Congress Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES) Leslie Lewis, Roger Allen Brown, John Y. Schrader, Arroyo Center, 1999 As part of a special assistance activity for the Director of the U S Army s Program Analysis and Evaluation Directorate PA E the Arroyo Center participated in creating a new program development process and methodology. The principal objective in this work was to improve the Army's Program Objective Memorandum POM development process The improvements were designed to 1 enhance the Army's ability to view the totality of its resources 2 improve its resource decision process and 3 justify those choices within the Army and to the external community including the Office of the Secretary of Defense the Chairman of the Ioint Chiefs of Staff and the Congress Army Military Construction Program Development and Execution United States. Department of the Army, 1998 The United States Army George D. Bennett, 2002 United States Army Issues Background Bibliography Army RD & A Magazine ,1986 Proceedings of the XIV INTERNATIONAL SYMPOSIUM SYMORG **2014** Aleksandar Marković, Slađana Barjaktarović Rakočević, 2014-06-05 The Department of Defense's Planning, Programming, and Budgeting System United States. Joint DOD/GAO Working Group on PPBS.,1983 Army RD & A Bulletin .1998 Army R, D & A., 1985 Army RD & A., 1998 Professional publication of the RD A community Professional Journal of the United States Army ,2016 How the Army Runs: A Senior Leader Reference Handbook, 2017-2018 (31st Edition) U.S. Army War College, 2018-11-19 This text explains and synthesizes the functioning and relationships of numerous Defense Joint and Army organizations systems and processes involved in the development and sustainment of trained and ready forces for the Combatant Commanders It is designed to be used by the faculty and students at the U S Army War College as well as other training and educational institutions as they improve their

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