

IEEE COMPUTER SOCIETY EXECUTIVE BRIEFING

CONTROLLING SOFTWARE DEVELOPMENT

Lawrence H. Putnam
Ware Myers

Executive Briefing Controlling Software Development

Fletcher J. Buckley



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Executive Briefing Lawrence H. Putnam, Ware Myers, 1996 Something old something new The key metric process productivity The key estimate size Estimating schedule and effort Forecasting defects Managers control schedule and influence results thereby Monitoring project progress You may not realize how poorly organized the typical company is The key process metric process productivity Managing development contracts with the process productivity metric Process improvement organizational and personal Putting it all together The Software Project Manager's Handbook Dwayne Phillips, 2004-07-01 Software project managers and their team members work individually towards a common goal This book guides both emphasizing basic principles that work at work Software at work should be pleasant and productive not just one or the other This book emphasizes software project management at work The author's unique approach concentrates on the concept that success on software projects has more to do with how people think individually and in groups than with programming He summarizes past successful projects and why others failed Visibility and communication are more important than SQL and C The book discusses the technical and people aspects of software and how they relate to one another The first part of the text discusses four themes 1 people process product 2 visibility 3 configuration management and 4 IEEE Standards These themes stress thinking organization using what others have built and people The second part describes the software management principles of process planning and risk management Part three discusses software engineering principles the technical aspects of software projects The fourth part examines software practices giving practical meaning to the individual topics covered in the preceding chapters The final part of this book continues these practical aspects by illustrating a sample project through seven distinctive documents **Five Core Metrics** Lawrence H. Putnam, Ware Myers, 2013-07-18 This is the digital version of the printed book Copyright 2003 To succeed in the software industry managers need to cultivate a reliable development process By measuring what teams have achieved on previous projects managers can more accurately set goals make bids and ensure the successful completion of new projects Acclaimed long time collaborators Lawrence H Putnam and Ware Myers present simple but powerful measurement techniques to help software managers allocate limited resources and track project progress Drawing new findings from an extensive database of software project metrics the authors demonstrate how readers can control projects with just Five Core Metrics Time Effort Size Reliability and Process Productivity With these metrics managers can adjust ongoing projects to changing conditions surprises that would otherwise cause project failure *Software Maintenance - A Management Perspective* Phaneendra Nath Vellanky, 2007-10-23 Computer systems play an important role in our society Software drives those systems Massive investments of time and resources are made in developing and implementing these systems Maintenance is inevitable It is hard and costly Considerable resources are required to keep the systems active and dependable We cannot maintain software unless maintainability characters are built into the products and processes There is an urgent need to reinforce

software development practices based on quality and reliability principles Though maintenance is a mini development lifecycle it has its own problems Maintenance issues need corresponding tools and techniques to address them Software professionals are key players in maintenance While development is an art and science maintenance is a craft We need to develop maintenance personnel to master this craft Technology impact is very high in systems world today We can no longer conduct business in the way we did before That calls for reengineering systems and software Even reengineered software needs maintenance soon after its implementation We have to take business knowledge procedures and data into the newly reengineered world Software maintenance people can play an important role in this migration process Software technology is moving into global and distributed networking environments Client server systems and object orientation are on their way Massively parallel processing systems and networking resources are changing database services into corporate data warehouses Software engineering environments rapid application development tools are changing the way we used to develop and maintain software Software maintenance is moving from code maintenance to design maintenance even onto specification maintenance Modifications today are made at specification level regenerating the software components testing and integrating them with the system Eventually software maintenance has to manage the evolution and evolutionary characteristics of software systems Software professionals have to maintain not only the software but the momentum of change in systems and software In this study we observe various issues tools and techniques and the emerging trends in software technology with particular reference to maintenance We are not searching for specific solutions We are identifying issues and finding ways to manage them live with them and control their negative impact

Software Engineering Reviews and Audits Boyd L. Summers, 2011-01-07 Accurate software engineering reviews and audits have become essential to the success of software companies and military and aerospace programs These reviews and audits define the framework and specific requirements for verifying software development efforts Authored by an industry professional with three decades of experience Software Engineerin

Software Management Donald J. Reifer, 2006-08-30 This Seventh Edition of Donald Reifer s popular bestselling tutorial summarizes what software project managers need to know to be successful on the job The text provides pointers and approaches to deal with the issues challenges and experiences that shape their thoughts and performance To accomplish its goals the volume explores recent advances in dissimilar fields such as management theory acquisition management globalization knowledge management licensing motivation theory process improvement organization dynamics subcontract management and technology transfer Software Management provides software managers at all levels of the organization with the information they need to know to develop their software engineering management strategies for now and the future The book provides insight into management tools and techniques that work in practice It also provides sufficient instructional materials to serve as a text for a course in software management This new edition achieves a balance between theory and practical experience Reifer systematically addresses the skills knowledge and

abilities that software managers at any level of experience need to have to practice their profession effectively This book contains original articles by leaders in the software management field written specifically for this tutorial as well as a collection of applicable reprints About forty percent of the material in this edition has been produced specifically for the tutorial Contents Introduction Life Cycle Models Process Improvement Project Management Planning Fundamentals Software Estimating Organizing for Success Staffing Essentials Direction Advice Visibility and Control Software Risk Management Metrics and Measurement Acquisition Management Emerging Management Topics The challenges faced by software project managers are the gap between what the customers can envision and the reality on the ground and how to deal with the risks associated with this gap in delivering a product that meets requirements on time and schedule at the target costs This tutorial hits the mark by providing project managers practitioners and educators with source materials on how project managers can effectively deal with this risk Dr Kenneth E Nidiffer Systems Software Consortium Inc The volume has evolved into a solid set of foundation works for anyone trying to practice software management in a world that is increasingly dependent on software release quality timeliness and productivity Walker Royce Vice President IBM Software Services Rational

Enterprise Information Systems III Joaquim Filipe,B. Sharp,P. Miranda,2002-03-31 The purpose of the 3rd International Conference on Enterprise Information Systems ICEIS was to bring together researchers engineers and practitioners interested in the advances and business applications of information systems The research papers published here have been carefully selected from those presented at the conference and focus on real world applications covering four main themes database and information systems integration artificial intelligence and decision support systems information systems analysis and specification and internet computing and electronic commerce Audience This book will be of interest to information technology professionals especially those working on systems integration databases decision support systems or electronic commerce It will also be of use to middle managers who need to work with information systems and require knowledge of current trends in development methods and applications

Course Catalog ,1994 *Implementing Configuration Management* Fletcher J. Buckley,1996 Explains configuration management an engineering discipline and process for maintaining the integrity of hardware software and firmware products as they evolve through the development and production stages for implementers in both commercial and government environments Outlines the four basic tasks identification change control status accounting and audits

Information Technology Management and Organizational Innovations Mehdi Khosrowpour,1996-01-01 Emerging information technologies of the past few decades are now providing organizations with new tools to develop innovative organizational concepts and applications This book is a collection of timely research and practical papers on the subject of IT management and its role in organizational innovation

Historical Information Science Lawrence J. McCrank,2001 Here is an extensive review and bibliographic essay backed by 5 000 citations about developments in information technology since the advent of personal computing and the

convergence of the disciplines Its focus is on the access preservation and analysis of historical information primarily in electronic form and the relationships between new methodology and instructional media technique and research trends in library special collections digital libraries electronic and data archives and museums Value of Innovation Irina Farquhar, Kent Summers, Alan L. Sorkin, 2007-11-01 Investigates the impact of information technology biogenetic and pharmacological innovation on individuals quality of life safety individual and system health care utilization occupational and environmental health and formulary decision making and costs

The Road to Successful ITS Software Acquisition Arthur E. Salwin, 1998 This document assembles best practices and presents practical advice on how to acquire the software components of Intelligent Transportation Systems ITS The document presents a series of themes that serve as guiding principles for building a successful acquisition

Optimizing Human Capital with a Strategic Project Office J. Kent Crawford, Jeannette Cabanis-Brewin, 2005-09-01 Optimizing Human Capital with a Strategic Project Office explores the SPO's potential to transform an enterprise by making the most of people within an organization This volume provides an exhaustive review of topics such as the hiring retention measurement training and professional development of knowledge workers in project management

Software Change Management Donald J. Reifer, 2011-12-22 Why is it so difficult to change organizations What does it really take to make process improvement yield measurable results For more than 30 years Donald Reifer has been guiding software teams through the technical organizational and people issues that must be managed in order to make meaningful process changes and better products This practical guide draws from his extensive experience featuring 11 case studies spanning the public and private sectors and even academia Each case study illuminates the original conditions describes options and recommendations details reactions outcomes and lessons learned and provides essential references and resources Eleven case studies provide insightful empirical data from real world organizations Provides a broad view across organizational settings and factors such as personnel and technical environments including cloud Agile and open source options Illuminates the hard won lessons tradeoffs and impacts with advice on how to engineer successful sustainable changes yourself

Data Processing for Small Businesses William C. Ramsgard, 1977 *Small Business Bibliography*, 1964

Computerworld, 1990-08-20 For more than 40 years Computerworld has been the leading source of technology news and information for IT influencers worldwide Computerworld's award winning Web site Computerworld.com twice monthly publication focused conference series and custom research form the hub of the world's largest global IT media network

Enterprise Information Portals and Knowledge Management Joseph M. Firestone, 2007-08-15 Is the Enterprise Information Portal EIP knowledge management's killer app Leading expert Joseph M Firestone the first author to formulate the idea of the Enterprise Knowledge Portal breaks new ground and looks to the future with a practical but comprehensive approach to enterprise portals and their relationship to knowledge management Providing a clear and novel overview Firestone tackles a wide range of topics ranging from functional EIP applications estimating costs and benefits of

EIPs variations in EIP technical architecture the role of intelligent agents the nature of knowledge management portal product solution segmentation portal product case studies to the future of the EIP space Enterprise Information Portals and Knowledge Management is the book on portals you've been waiting for It is the only book that thoroughly considers explores and analyzes The EIP orientation outlook and evolution A new methodology for estimating EIP benefits and costs EIP and Enterprise Knowledge Portals EKP architecture The approaching role of software agents in EIPs and EKPs The current and future contribution of EIP and EKP solutions to Knowledge Management The role of XML in portal architecture A comprehensive multi dimensional and forward looking segmentation of EIP products accompanied by portal product case studies Where EIP sector companies are headed and the pathways they will follow to get there **Industrial Strength Software** Lawrence H. Putnam, Ware Myers, 1997 This book presents the value information you need for ensuring the effective management of projects the attainment of reliable products and the continuing improvement of the software process With this book the software development executive will be able to overcome the chaos associated with the lack of a managed defined planned and disciplined process for developing software

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