



Planning, Programming and Budgeting Committee (PPBC)



- Maintains overall discipline of the PPBE process
- Ensure program/budget adjustments remain consistent with Army policy and priorities
- Unresolved PPBC issues are passed to the SRG
- Recommend solutions to the 3-Star BRP
- Make appropriate 2 Star-level decisions

The PBAC

1. Assistant G-3 for planning
2. Director, Program Analysis & Evaluation for programming
3. Director, Army Budget for budgeting and execution

Improving Army Planning Programming Budgeting And Execution System The Programming Phase

Center of Military History



Improving Army Planning Programming Budgeting And Execution System The Programming Phase:

Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES) Leslie Lewis, Roger Allen Brown, John Y. Schrader, 1999 This project was part of a special assistance activity for the Director of the U S Army's Program Analysis and Evaluation Directorate PA E conducted beginning in 1995 and continuing into 1997 The purpose of this project was to assist the Director of PA E in creating a new program development process and methodology The director's principal objective in this project was to improve the Army's Program Objective Memorandum POM development process These improvements would be designed to 1 enhance the Army's ability to view the totality of its resources 2 improve its resource decision process and 3 justify those choices within the Army and to the external community including the Office of the Secretary of Defense OSD the Chairman of the Joint Chiefs of Staff CJCS and the Congress *Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES)* Leslie Lewis, Roger Allen Brown, John Y. Schrader, Arroyo Center, 1999 As part of a special assistance activity for the Director of the U S Army's Program Analysis and Evaluation Directorate PA E the Arroyo Center participated in creating a new program development process and methodology The principal objective in this work was to improve the Army's Program Objective Memorandum POM development process The improvements were designed to 1 enhance the Army's ability to view the totality of its resources 2 improve its resource decision process and 3 justify those choices within the Army and to the external community including the Office of the Secretary of Defense the Chairman of the Joint Chiefs of Staff and the Congress **Improving the Army Planning, Programming, Budgeting, and Execution System (PPBES)** Leslie Lewis, Harry Thie, Roger Allen Brown, John Schrader, 2000 This report documents an examination of the planning phase of the Army Planning Programming Budgeting and Execution System to determine the extent to which the Army's reengineering of planning and programming was successful and to suggest improvements The Department of Defense's Planning, Programming, and Budgeting System United States. Joint DOD/GAO Working Group on PPBS., 1983 Army Military Construction Program Development and Execution United States. Department of the Army, 1998 *The United States Army* George D. Bennett, 2002 United States Army Issues Background Bibliography *Department of the Army Historical Summary* Center of Military History, 1989 **Proceedings of the XIV INTERNATIONAL SYMPOSIUM SYMORG 2014** Aleksandar Marković, Slađana Barjaktarović Rakočević, 2014-06-05 *Making the Army Vision Reality* United States. Army, 2008 The G 8 team is comprised of a field operating agency the Center for Army Analysis three directorates the Army Quadrennial Defense Review Office Program Analysis and the Army Study Program Management Office The team works to plan develop and resource programs supporting soldiers by balancing current force needs with future force capabilities **How the Army Runs: A Senior Leader Reference Handbook, 2011-2012** U.S. Army War College, 2013-05-20 The U S Army War College USAWC is proud to present the 28th Edition of How the Army Runs A Senior Leader Reference Handbook 2011 2012 Publication of this text at

this time when the Army has been at war for almost a decade has almost completed restructuring of its operating force and is addressing the structure of the generating force as well as completing formidable base closure and restationing actions gives credence to the enduring truth that in order to be successful the Army must sustain and improve itself while it is fully committed to the Nation's bidding The systems and processes documented and explained in this work are designed to do just that This text was prepared under the direction of the faculty of the Department of Command Leadership and Management It is intended to be used in an academic environment during the study of the systems and processes used to develop and sustain trained and ready combat forces to be used by the Combatant Commanders

How the Army Runs: A Senior Leader Reference Handbook, 2017-2018 (31st Edition) U.S. Army War College, 2018-11-19 This text explains and synthesizes the functioning and relationships of numerous Defense Joint and Army organizations systems and processes involved in the development and sustainment of trained and ready forces for the Combatant Commanders It is designed to be used by the faculty and students at the U S Army War College as well as other training and educational institutions as they improve their knowledge and understanding of How the Army Runs We are proud of the value that senior commanders and staffs place in this text and are pleased to continue to provide this reference

Army R, D & A. ,1985 Selected Rand Abstracts Rand Corporation,1999 Includes publications previously listed in the supplements to the Index of selected publications of the Rand Corporation Oct 1962 Feb 1963 *Army Family Housing* ,1995 **The United States Government Manual** ,1999 **The United States Government Manual** Estados Unidos. Office of the Federal Register,National Archives & Records Administration,1999 The Manual provides comprehensive information on a large number of U S government agencies Along with entries on the agencies of the executive judicial legislative branches of the government users will also find information on quasi official agencies international organizations in which the U S participates other boards commissions committees The Declaration of Independence the Constitution of the United States are also included This laminated edition features a sturdy cover extra strong bindings heavy acid free paper Recommended in ALA's Guide to Reference Books Walford's Guide to Reference Material *The United States Government Manual* United States. Office of the Federal Register,1999 **United States Government Organization Manual** ,1995 *Army RD & A Bulletin* ,1987-07 **Army RD & A Magazine** ,1986

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