

# PUBLIC SECTOR



# Efficiency In The Public Sector

**Lewis Edwin Chigova, Costa Hofisi**



## **Efficiency In The Public Sector:**

Efficiency in the Public Sector Kevin J. Fox, 2002 Regardless of where we live the management of the public sector impacts on our lives Hence we all have an interest one way or another in the achievement of efficiency and productivity improvements in the activities of the public sector For a government agency that provides a public service striving for unreasonable benchmark targets for efficiency may lead to a deterioration of service quality along with an increase in stress and job dissatisfaction for public sector employees Slack performance targets may lead to gross inefficiency poor quality of service and low self esteem for employees In the case of regulation inappropriate policies can lead to unprecedented disasters Examples include the decimation of fish stocks through mismanagement of fisheries and power blackouts through inappropriate restrictions on electricity generators and distributors Efficient taxation policies minimise the tax bill for citizens In all of these cases efficient management is required although it is often unclear how to assess this efficiency In this volume several authors consider various aspects and contexts of performance measurement Hence this volume represents a unique collection of advances in efficiency assessment for the public sector by leading researchers in the field Efficiency in the Public Sector is divided into two sections The first is titled Issues in Public Sector Efficiency Evaluation and comprises of chapters 1 4 The second section is titled Efficiency Analysis in the Public Sector Advances in Theory and Practice This division is somewhat arbitrary in the sense there are significant overlapping themes in both sections However it serves to separate chapters that can be characterised as dealing with broader issues Section I from chapters that can be characterised as focusing on specific theoretical problems and empirical cases Section II

*Efficiency in the Public Sector* Kevin J. Fox, 2014-01-15

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Practice This division is somewhat arbitrary in the sense there are significant overlapping themes in both sections However it serves to separate chapters that can be characterised as dealing with broader issues Section I from chapters that can be characterised as focusing on specific theoretical problems and empirical cases Section II **Getting More for Less** ,2009

*Public Sector Efficiency* Alexander Kalb,2010-08-09 Alexander Kalb applies advanced and novel econometric as well as linear programming techniques to investigate the sources of potential inefficiencies for local governments in Germany He uncovers socio economic fiscal as well as political sources of inefficiencies Finally he makes recommendations how these inefficiencies in the provision of public goods and services can be reduced in the future **Handbook on Public Sector Efficiency** António Afonso,João Tovar Jalles,Ana Venâncio,2023-03-02 Examining the increasingly relevant topic of public sector efficiency this dynamic Handbook investigates the context of constrained fiscal space and public funding sources using cross country datasets in areas including China India and sub Saharan Africa and OECD economies **Public**

**Procurement of Energy Efficiency Services** Jas Singh,Dilip R. Limaye,Brian Henderson,Xiaoyu Shi,2009-12-17 The current universal concerns about global energy security competitiveness and environmental protection make energy efficiency more important than ever However realizing large scale savings has proven a significant challenge due to many barriers Public Procurement of Energy Efficiency Services looks at a largely untapped energy efficiency market the public sector While the efficiency potential in this sector is substantial the implementation of energy savings programs has been complicated by a number of factors such as insufficient incentives to lower energy costs rigid budgeting and procurement procedures and limited access to financing The book looks at energy savings performance contracts ESPCs as a means of overcoming some of these barriers Because public facilities can outsource the full project cycle to a commercial service provider ESPCs can enable public agencies to solicit technical solutions mobilize commercial financing and assign performance risk to third parties allowing the agency to pay from a project s actual energy savings The recommendations in this book stem from case studies that identified approaches models and specific solutions to ESPC procurement including budgeting energy audits and bid evaluation Such an approach also offers enormous potential to bundle finance and implement energy efficiency projects on a larger scale in the public sector which can yield further economies of scale ESPCs can also serve as an attractive element for fiscal stimulus packages and efforts by governments to green their infrastructure which can create local jobs reduce future operating costs and mitigate their carbon footprint Lower energy bills in turn help to create fiscal space in future years to meet other critical investment priorities Bundled public sector energy efficiency projects can help stimulate local markets for energy efficiency goods and services and lead by example demonstrating good practices and providing models to the private sector **Improving the Efficiency of Postal Services Procurement in the Public Sector** Great Britain: National Audit Office,2006-03-24 All public sector organisations rely to varying degrees on postal services costing nearly 650 million annually of which 250 million is spent by central government departments The two

biggest spenders are the Department for Work and Pensions and HM Revenue and Customs which account for over half this amount with ten organisations accounting for 95 per cent of the total Despite the growth in the use of internet and email at least for the foreseeable future conventional mail will remain essential to the way public bodies communicate with the public This NAO report examines how public sector organisations can become more effective in their procurement and management of postal services and identifies six main areas where further improvements can be made in order to realise an estimated 31 million a year in savings by 2008 09 Two accompanying documents are available separately case studies which examine the use of postal services in five organisations HCP 946 II ISBN 0102937354 and a guide which sets out examples of good practice across public and private sectors HCP 946 III ISBN 0102937362

*Efficiency in the Public Sector* Alan Williams, Emilio Giardina, 1993 Critical assessment of the role of CBA in improving the efficiency of public sector investment appraisal Examines some of the proposed alternatives including multi criteria techniques

**Public Sector Efficiency and Fiscal Austerity** International Monetary Fund, 1998-04-01 This paper uses a simple model to analyze the forces that determine the size of the public sector and the quality of workers employed in that sector Workers are heterogeneous and the public sector chooses an employment strategy that maximizes a social welfare function  $U(s, Y)$  that depends on the share of the labor force employed in public service  $s$  and private sector output  $Y$  The government is fully informed about worker productivity By examining the welfare properties of the possible outcomes we are able to illuminate situations in which policies that seek to constrain the public sector may or may not improve economic efficiency

**What has happened to Sub-Regional Public Sector Efficiency in England since the Crisis?** Samya Beidas-Strom, 2017-02-14 This paper estimates public sector service efficiency in England at the sub regional level studying changes post crisis during the large fiscal consolidation effort It finds that despite the overall spending cut and some caveats owing to data availability efficiency broadly improved across sectors particularly in education However quality adjustments and other factors could have contributed e g sector and technology induced reforms It also finds that sub regions with the weakest initial levels of efficiency converged the most post crisis These sub regional changes in public sector efficiency are associated with changes in labor productivity Finally the paper finds that regional disparities in the productivity of public services have narrowed especially in the education and health sectors with education attainment population density private spending on high school education and class size being to be the most important factors explaining sub regional variation since 2003

Public Service Efficiency Rhys Andrews, Tom Entwistle, 2014-01-03 The current economic and political climate places ever greater pressure on public organizations to deliver services in a cost efficient way Focused on the costs of service delivery governments across the world have introduced a series of business like practices from performance management to public private partnership in the belief that these will increase the efficiency of their public services However both the debate about public service efficiency and the policies and practices introduced to advance it have developed without a coherent account

of what efficiency means in this context and how it should be realized The predominance of a rather narrow definition of the term very often focused on the ratio of inputs to outputs has tended to polarise opinion either for or against efficiency agenda Yet public service efficiency more broadly conceived is an inescapable fact of the public manager's task environment indeed in the past the notion of efficiency was central to the emergence of the field of public administration This book will recover public service efficiency from the relatively narrow terms of recent debates by examining theories and evidence relating to technical allocative distributive and dynamic efficiencies In exploring the relationship between efficiency and democracy this book will move current debates in public administration forward by reflecting on the trade offs between the different dimensions of efficiency that public organizations confront

**The Efficiency and Reform Group's role in improving public sector value for money** Great Britain: National Audit Office, 2011-03-25 In May 2010 the Government announced the formation of the Efficiency and Reform Group within the Cabinet Office The Group brings many of the functions of a typical corporate headquarters together in one place in the centre of government Its priorities are improving efficiency in central government and wider reform of the way public services are provided in order to make the spending reductions required by the 2010 Spending Review The Group is responsible for various new initiatives which are designed to increase efficiency make savings and improve value for money These include renegotiating contracts with major suppliers implementation of a centralised procurement process a review of major government projects and a new Property Unit The NAO's review details various challenges that the Group faces It is too soon for the NAO to reach a judgment on its success in improving the value for money of government overall The review is intended to provide an objective baseline against which progress made by the Group can be assessed by the NAO and the Public Accounts Committee

The Efficiency and Reform Group's role in improving public sector value for money Great Britain: Parliament: House of Commons: Committee of Public Accounts, 2011-10-11 The Efficiency and Reform Group the Group was established within the Cabinet Office in May 2010 to lead efforts to cut government spending by 6 billion in 2010-11 Its long term aim is to improve value for money across government by strengthening the central coordination of measures to improve efficiency The imperative to make savings in the short term has involved the Group imposing new controls on departments such as moratoria on certain expenditure Sustained efficiency improvements though will need a much deeper change to both the culture and institutional structure of government The Group also needs to clear up confusion over who is accountable for what in terms of improving value for money especially in defining its responsibilities and those of the Treasury and individual departments The Group's actions have resulted in efficiency savings of 3.75 billion across departments in 2010-11 It should continue to describe any future spending reductions accurately and explain any impact on services The scale of the challenge to deliver efficiencies is huge the Government intends that half of the 81 billion reduction in spending planned over the next three years should come from efficiencies rather than through cuts to services or delays to important projects Many of the efficiencies must be achieved in

areas where the Group currently has a limited influence or by local bodies where it has none The Group should set out how it will operate to ensure that its approach can be replicated across the wider public sector

*Does Public Sector Inefficiency Constrain Firm Productivity* Raffaella Giordano, Mr. Sergi Lanau, Pietro Tommasino, Petia Topalova, 2015-07-21 This paper studies the effect of public sector efficiency on firm productivity using data from more than 400 000 firms across Italy's provinces Exploiting the large heterogeneity in the efficiency of the public sector across Italian provinces and the intrinsic variation in the dependence of industries on the government we find that public sector inefficiency significantly reduces the labor productivity of private sector firms The results suggest that raising public sector efficiency could yield large economic benefits if the efficiency in all provinces reached the frontier output per employee for the average firm would increase by 9 percent

**Interjurisdictional Competition and the Efficiency of the Public Sector** Michael Rauscher, 1997

**Public Sector Accounting and Accountability in Australia** Warwick Funnell, Kathie Cooper, 1998 Accountability as it concerns the Commonwealth Government the obligation of governments to be financially accountable ways in which governments answer for the use of resources taken from the public to implement social and economic policies defining the public sector the significance of government the cycle of accountability in government the structure of Australian government

*Financing Energy Efficiency* Robert P. Taylor, Chandrasekar Govindarajalu, Jeremy Levin, Anke S. Meyer, William A. Ward, 2008-02-08 While energy efficiency projects could partly meet new energy demand more cheaply than new supplies weak economic institutions in developing and transitional economies impede developing and financing energy efficiency retrofits This book analyzes these difficulties suggests a 3 part model for projectizing and financing energy efficiency retrofits and presents thirteen case studies to illustrate the issues and principles involved

*Progress in Improving Government Efficiency* Great Britain: National Audit Office, 2006-02-17 Government departments have been set targets for implementing efficiency gains of 21.5 billion a year by 2007/08 as part of the Treasury's Efficiency Programme following on from the recommendations of the Gershon Review of public sector efficiency available at [http://www.hm-treasury.gov.uk/spending\\_review/spend\\_sr04\\_associated\\_documents/spending\\_sr04\\_efficiency.cfm](http://www.hm-treasury.gov.uk/spending_review/spend_sr04_associated_documents/spending_sr04_efficiency.cfm) published in July 2004 This NAO report examines the progress made towards improving efficiency and highlights examples of good practice from which departments and the wider public sector can learn A companion volume of case studies is available separately HCP 802 II session 2005/06 ISBN 0102937095 The report finds that good progress is being made towards achieving the 21.5 billion target and departments are managing their efficiency programmes well However some caution is needed in assessing the gains reported so far due to the time lags in reporting of data and limitations in measurement methodologies and therefore these should be considered provisional and subject to further verification Six key areas are highlighted for future improvements in public sector efficiency including in relation to strategic leadership staff expertise and greater collaboration to share good practice across the public sector

*Public Sector Innovation in Southern Africa* Lewis Edwin Chigova, Costa

Hofisi, 2025-09-11 This timely and thought provoking book argues that public sector innovation ameliorates many societal challenges in Southern Africa demonstrating how innovative practices are already improving service delivery and addressing governance gaps Bringing together a diverse range of scholars this book's chapters provide insights into the challenges and opportunities shaping innovation in the public sector The book highlights the emergence of a new public administration paradigm grounded in theory innovation in public administration Through theoretical reflections and case studies from Zimbabwe and South Africa the chapter authors navigate institutional technological and socio political issues undergirding public sector innovation The contributors provide perspectives on public governance examining innovations such as policy innovation labs smart cities 4IR e procurement and how technology adoption closes the digital divide and affects citizens sense of gain The book further discusses the institutionalisation of innovation and transitioning to innovation for change concluding by reflecting on public sector innovation in the future of Southern Africa The insights shared serve as an essential resource for policymakers researchers across fields of public administration political economy and African studies and development practitioners committed to reimagining governance and advancing public sector transformation in Southern Africa



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## **Table of Contents Efficiency In The Public Sector**

1. Understanding the eBook Efficiency In The Public Sector
  - The Rise of Digital Reading Efficiency In The Public Sector
  - Advantages of eBooks Over Traditional Books
2. Identifying Efficiency In The Public Sector
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Efficiency In The Public Sector
  - User-Friendly Interface
4. Exploring eBook Recommendations from Efficiency In The Public Sector
  - Personalized Recommendations
  - Efficiency In The Public Sector User Reviews and Ratings
  - Efficiency In The Public Sector and Bestseller Lists
5. Accessing Efficiency In The Public Sector Free and Paid eBooks
  - Efficiency In The Public Sector Public Domain eBooks
  - Efficiency In The Public Sector eBook Subscription Services
  - Efficiency In The Public Sector Budget-Friendly Options
6. Navigating Efficiency In The Public Sector eBook Formats

- ePub, PDF, MOBI, and More
- Efficiency In The Public Sector Compatibility with Devices
- Efficiency In The Public Sector Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Efficiency In The Public Sector
  - Highlighting and Note-Taking Efficiency In The Public Sector
  - Interactive Elements Efficiency In The Public Sector
- 8. Staying Engaged with Efficiency In The Public Sector
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Efficiency In The Public Sector
- 9. Balancing eBooks and Physical Books Efficiency In The Public Sector
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Efficiency In The Public Sector
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Efficiency In The Public Sector
  - Setting Reading Goals Efficiency In The Public Sector
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Efficiency In The Public Sector
  - Fact-Checking eBook Content of Efficiency In The Public Sector
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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