

A ROADMAP TO SAVING A COMMUNITY HOSPITAL

Lakeland Community Hospital
Haleyville, Alabama

In November 2017, the heart of Haleyville faced closing its doors forever. Here's how the community came together to save Lakeland.

~Home of 911~



About Lakeland Community Hospital

- Founded in 1969
- A 49-bed acute care hospital
- Historical "Home of 911"

10%
of Haleyville
residents work at
the hospital.

STEP 1

Recruited Local Support: The mayor, city council, community leaders, hospital administrators, and employees formed the Haleyville Healthcare Authority.

STEP 2

Found Investors and Hospital Management: With help from new hospital management and vendors, the city council devised a recovery plan that called for a sales tax increase, new services, and an all-hands-on effort from hospital staff.

STEP 3

Developed a Long-Term Strategy: MEDSIST provided Lakeland's central business office services and designed a process for financial recovery, including a payment plan for outstanding debt.

STEP 4

Persisted: An unwavering commitment from staff, community leaders, and rural healthcare advocates kept Lakeland Community Hospital's doors open. More than a year later, Lakeland is adding patient services and building more efficiency into its hospital.

Hospital Roadmap

Scott C. Sherman, Joseph W. Weber



Hospital Roadmap:

Roadmap For Quality Improvement Manoj Jain MD, Quality improvement is a journey not a destination it is a process not an outcome Though we were not taught quality improvement in medical school it is of prime importance for all doctors The well being and the lives of the patients we care for everyday depends on quality improvement Understanding this the Annals of Internal Medicine has introduced a new section on Improving Patient Care comprised of recent research articles on quality improvement The quality improvement movement is affecting our practices in unprecedented ways Our reputation earnings and credentialing are beginning to depend on quality improvement So as physicians we need to explore What is quality improvement Why should we work at quality improvement How is quality improvement measured and how can we tell if we ve achieved the improvements we desire What tools do we need to improve care in our offices hospitals and clinics An *Investigation Report on Large Public Hospital Reforms in China* Lulu Zhang,Meina Li,Feng Ye,Tao Ding,Peng Kang,2015-12-08 This book provides a comprehensive understanding of public hospital reform in China which is a hot topic for China s new round of health sector reform The authors use rich data from both health provider side and service user side and conduct a cross sectional study in China with some comparative analysis between different locations It provides the audience with a big picture of China s public hospital and other components of health system as well The book reviews the main policy measurements in the public hospital reforms and evaluates how these policies influence public hospitals practices especially on hospital governance and internal management *Programs and Services* National Library of Medicine (U.S.),2006 **Cyprus** International Monetary Fund. European Dept.,2014-07-02 This paper focuses on Cyprus Fourth Review Under the Extended Arrangement Under the Extended Fund Facility EFF and Request for Modification of Performance Criteria The program remains on track Fiscal targets for the first quarter were met with considerable margins domestic payment restrictions were fully lifted and the coop sector was consolidated The authorities intensified efforts to overcome delays in the implementation of structural measures There are three key policy challenges 1 addressing the high level of nonperforming loans 2 maintaining fiscal sustainability and 3 strengthening institutions to support fiscal consolidation efforts and long run growth Risks to the program remain significant in particular those related to still strong macro financial linkages **USMLE Road Map: Emergency Medicine** Scott C. Sherman,Joseph W. Weber,2007-08-05 Audience Medical students that are about to start a clerkship in Emergency Medicine 125 illustrations visually convey essential concepts Clinical problems present case studies in USMLE format that build on the concepts presented in the chapters Explanations of answers included for each clinical problem **Roadmap to Successful Digital Health Ecosystems** Evelyn Hovenga,Heather Grain,2022-02-12 Roadmap to Successful Digital Health Ecosystems A Global Perspective presents evidence based solutions found on adopting open platforms standard information models technology neutral data repositories and computable clinical data and knowledge ontologies terminologies content models process

models and guidelines resulting in improved patient organizational and global health outcomes The book helps engaging countries and stakeholders take action and commit to a digital health strategy create a global environment and processes that will facilitate and induce collaboration develop processes for monitoring and evaluating national digital health strategies and enable learnings to be shared in support of WHO s global strategy for digital health The book explains different perspectives and local environments for digital health implementation including data information and technology governance secondary data use need for effective data interpretation costly adverse events models of care HR management workforce planning system connectivity data sharing and linking small and big data change management and future vision All proposed solutions are based on real world scientific social and political evidence Provides a roadmap based on examples already in place to develop and implement digital health systems on a large scale that are easily reproducible in different environments Addresses World Health Organization WHO identified research gaps associated with the feasibility and effectiveness of various digital health interventions Helps readers improve future decision making within a digital environment by detailing insights into the complexities of the health system Presents evidence from real world case studies from multiple countries to discuss new skills that suit new paradigms Emergency Department Compliance Manual, 2016 Edition Ginsberg, Martin, Kelley, 2016-03-18 Emergency Department Compliance Manual 2016 Edition provides everything you need to stay in compliance with complex emergency department regulations The list of questions helps you quickly locate specific guidance on difficult legal areas such as Complying with COBRA Dealing with psychiatric patients Negotiating consent requirements Obtaining reimbursement for ED services Avoiding employment law problems Emergency Department Compliance Manual also features first hand advice from staff members at hospitals that have recently navigated a Joint Commission survey and includes frank and detailed information Organized by topic it allows you to readily compare the experiences of different hospitals Because of the Joint Commission s hospital wide function based approach to evaluating compliance it s been difficult to know specifically what s expected of you in the ED Emergency Department Compliance Manual includes a concise grid outlining the most recent Joint Commission standards which will help you learn what responsibilities you have for demonstrating compliance Plus Emergency Department Compliance Manual includes sample documentation that hospitals across the country have used to show compliance with legal requirements and Joint Commission standards Age related competencies Patient assessment policies and procedures Consent forms Advance directives Policies and protocols Roles and responsibilities of ED staff Quality improvement tools Conscious sedation policies and procedures Triage referral and discharge policies and procedures And much more **A Road Map to a Profession's Future** Dennis Worthen, 1999-05-11 First published in 1999 Routledge is an imprint of Taylor Francis an informa company *Emergency Department Compliance Manual* Rusty McNew, 2017-06-14 Emergency Department Compliance Manual 2017 Edition provides everything you need to stay in compliance with complex emergency department regulations The list of questions helps you quickly locate

specific guidance on difficult legal areas such as Complying with COBRA Dealing with psychiatric patients Negotiating consent requirements Obtaining reimbursement for ED services Avoiding employment law problems Emergency Department Compliance Manual also features first hand advice from staff members at hospitals that have recently navigated a Joint Commission survey and includes frank and detailed information Organized by topic it allows you to readily compare the experiences of different hospitals Because of the Joint Commission's hospital wide function based approach to evaluating compliance it's been difficult to know specifically what's expected of you in the ED Emergency Department Compliance Manual includes a concise grid outlining the most recent Joint Commission standards which will help you learn what responsibilities you have for demonstrating compliance Plus Emergency Department Compliance Manual includes sample documentation that hospitals across the country have used to show compliance with legal requirements and Joint Commission standards Age related competencies Patient assessment policies and procedures Consent forms Advance directives Policies and protocols Roles and responsibilities of ED staff Quality improvement tools Conscious sedation policies and procedures Triage referral and discharge policies and procedures And much more Emergency Department Compliance Manual, 2015 Edition Rusty McNew, 2014-12-18 Nothing provided *Emergency Department Compliance Manual, 2018 Edition* McNew, 2018-04-20 Emergency Department Compliance Manual provides everything you need to stay in compliance with complex emergency department regulations including such topics as legal compliance questions and answers find the legal answers you need in seconds Joint Commission survey questions and answers get inside guidance from colleagues who have been there hospital accreditation standard analysis learn about the latest Joint Commission standards as they apply to the emergency department and reference materials for emergency department compliance The Manual offers practical tools that will help you and your department comply with emergency department related laws regulations and accreditation standards Because of the Joint Commission's hospital wide function based approach to evaluating compliance it's difficult to know specifically what's expected of you in the ED Emergency Department Compliance Manual includes a concise grid outlining the most recent Joint Commission standards which will help you learn understand your compliance responsibilities Plus Emergency Department Compliance Manual includes sample documentation and forms that hospitals across the country have used to show compliance with legal requirements and Joint Commission standards Previous Edition Emergency Department Compliance Manual 2017 Edition ISBN 9781454886693 **Community Workers** Darlene Hardwick, Debbie Thompson, 1995 Your Cancer Road Map Kim Thiboldeaux, 2021-06-22 No one should have to face cancer alone Each year 1.8 million people are diagnosed with cancer in the United States Upon learning this difficult news individuals also have a minefield of complex information to navigate regarding treatment plans insurance coverage clinical trials and more Your Cancer Road Map Navigating Life with Resilience is a compassionate comprehensive guide for cancer patients their families and caregivers designed to take the guesswork out of these crucial decisions every step of the way For

more than 35 years the Cancer Support Community CSC has been a trusted resource demystifying the emotional physical financial and logistical challenges related to cancer From CSC CEO Kim Thiboldeaux Your Cancer Road Map is a comprehensive guidebook providing advice and comfort at every point on the cancer journey from the moment of diagnosis to survivorship and beyond Your Cancer Road Map covers hard to talk about topics such as treatment options finances how cancer can affect your fertility or sexuality survivor care hospice care and end of life planning In the CSC tradition the book ensures that people impacted by cancer can live their lives to the fullest and enables them to gain a sense of control during what can be an overwhelming and chaotic time Now more than ever patients need the tools to participate fully in their healthcare and communicate their preferences and priorities to their healthcare team so that they can make the best decisions for themselves and their loved ones while living with the highest possible quality of life Filled with incredible personal stories from people who could be your friends or neighbors as well as celebrities and influencers plus workbook pages checklists recommended resources and more Your Cancer Road Map will be a powerful companion for anyone with questions about cancer

Lean Hospitals Mark Graban, 2011-03-23 Winner of a 2009 Shingo Research and Professional Publication Prize Drawing on his years of working with hospitals Mark Graban explains why and how Lean can be used to improve safety quality and efficiency in a healthcare setting After highlighting the benefits of Lean methods for patients employees physicians and the hospital itself he explains how Lean manufacturing staples such as Value Stream Mapping and process observation can help hospital personnel identify and eliminate waste in their own processes effectively preventing delays for patients reducing wasted motion for caregivers and improving the quality of care Additionally Graban describes how Standardized Work and error proofing can prevent common hospital errors and details root cause problem solving and daily improvement processes that can engage all personnel in systemic improvement A unique guide for healthcare professionals *Lean Hospitals* clearly elaborates the steps they can take to begin the proactive process of Lean implementation The book has an accompanying website with more information Mark Graban was quoted in a July 2010 New York Times article about lean hospitals Given the increase in candidates from the health services sector the Lean Certification and Oversight Appeals committee has approved *Lean Hospitals* by Mark Graban as recommended reading in pursuit of the Lean Bronze Certification exam Mark Graban speaks about his book on the CRC Press YouTube channel

Road Map to Holland Jennifer Graf Groneberg, 2008-04-01 An exceptional memoir that provides emotional insight and practical advice It s like planning a trip to Italy only to get off the plane and discover you re actually in Holland You need a new road map and fast When Jennifer Groneberg and her husband learned they d be having twin boys their main concern was whether they d need an addition on their house Then five days after Avery and Bennett were born Avery was diagnosed with Down syndrome Here Jennifer shares the story of what followed She dealt with doctors some who helped and some who were disrespectful or even dangerous She saw some relationships in her life grow stronger while severing ties with people

who proved unsupportive And she continues to struggle to find balance in the hardships and joys of raising a child with special needs This book is a resource a companion for parents and above all a story of the love between a mother and her son as she learns that Avery is exactly the child she never knew she wanted Towards Industry 5.0 Numan M. Durakbasa,M. Güneş Gençyılmaz,2023-03-01 This book contains selected papers from International Symposium for Production Research 2022 held on October 6 9 2022 Turkey The book reports recent advances in production engineering and operations It explores topics including production research production management operations management industry 4 0 industrial engineering mechanical engineering engineering management and operational research Presenting real life applications case studies and mathematical models this book is of interest to researchers academics and practitioners in the field of production and operation engineering It provides both the results of recent research and practical solutions to real world problems

Implementing Juran's Road Map for Quality Leadership Al Endres,2000 Concise convenient to the point a one stop source for implementing quality leadership At last we now understand that quality superiority cannot be achieved by cheerleading The journey requires many activities managerial technological and statistical Al Endres sets forth the what the why and the how of implementing a quality effort This is a thoughtful well written book with plenty of practical examples If you are serious about product quality I urge you to follow this road map Frank M Gryna Distinguished University Professor of Management University of Tampa This book takes a no nonsense approach to quality implementation It explains the Juran Institute s model for TQM introduces a road map for developing and implementing that model and provides step by step guidance through each of the five phases of the implementation process Decide Prepare Start Expand and Integrate Using real world examples of the actual achievements of organizations in a variety of industries and business functions this reliable book describes exactly how to execute each phase for maximum benefit To further expedite the learning process each chapter includes a summary of key learning points for quick reference Firsthand perspectives charts checklists and benchmarks form a comprehensive road map for leaders and managers who need to take immediate practical steps to implement and maintain successful quality initiatives From the Institute whose name is synonymous with quality this is the definitive guide to making total quality a reality in any organization No Road Map Marie Mellett,2014-02-07 This book is centered around the life of someone who loses a loved one through cancer I myself was in that situation when my dearly beloved husband died of cancer This book follows the life of this person all the up and downs that life throws at one the good times and the bad there is no doubt about it life is a rollercoaster to be endured enjoyed and lived to the fullest One never knows how long it will last so we must enjoy each day as if it was our last I hope you enjoy my story and thanks for buying my book Just Medicine Dayna Bowen Matthew,2015-12-11 Offers an innovative plan to eliminate inequalities in American health care and save the lives they endanger Over 84 000 black and brown lives are needlessly lost each year due to health disparities the unfair unjust and avoidable differences between the quality and quantity of health care provided to Americans

who are members of racial and ethnic minorities and care provided to whites Health disparities have remained stubbornly entrenched in the American health care system and in Just Medicine Dayna Bowen Matthew finds that they principally arise from unconscious racial and ethnic biases held by physicians institutional providers and their patients Implicit bias is the single most important determinant of health and health care disparities Because we have missed this fact the money we spend on training providers to become culturally competent expanding wellness education programs and community health centers and even expanding access to health insurance will have only a modest effect on reducing health disparities We will continue to utterly fail in the effort to eradicate health disparities unless we enact strong evidence based legal remedies that accurately address implicit and unintentional forms of discrimination to replace the weak tepid and largely irrelevant legal remedies currently available Our continued failure to fashion an effective response that purges the effects of implicit bias from American health care Matthew argues is unjust and morally untenable In this book she unites medical neuroscience psychology and sociology research on implicit bias and health disparities with her own expertise in civil rights and constitutional law In a time when the health of the entire nation is at risk it is essential to confront the issues keeping the health care system from providing equal treatment to all

The Handbook of Child Life Richard H. Thompson, 2018-04-03
Child life is a profession that draws on the insights of history sociology anthropology and psychology to serve children and families in many critical stress points in their lives but especially when they are ill injured or disabled and encounter the hosts of caregivers and institutions that collaborate to make them well Children and their families can become overwhelmed by the task of understanding and navigating the healthcare environment and continue to face challenges through their daily encounters It is the job of child life professionals to provide care and guidance in these negotiations to serve as culture brokers interpreters of the healthcare apparatus to family and child and the child to medical professionals Despite the best efforts to provide quality sensitive psychosocial care to children and their families they remain vulnerable to lingering aftereffects The goal of this revised edition is to help prepare child life specialists to deliver the highest level of care to children and families in the context of these changing realities Each chapter has been substantially revised and two new chapters have been added This book will be a valuable resource for not only child life specialists but also nurses occupational and recreational therapists social workers and other hospital personnel

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