

# **Educational Administration**

# Facing Financial Exigency Strategies For Educational Administrators

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**Budgets and Financial Management in Higher Education** Margaret J. Barr,George S. McClellan,2017-12-21 This book will help new administrators department chairs directors deans understand and become more proficient in their financial management role within the institution Highly accessible practitioners will be able to put the book's guidance to immediate use in their work It is also grounded in the latest knowledge base and filled with examples from across all types of institutions so that it makes an ideal text for a courses in graduate programs in higher education leadership and administration Specifically the book provides an understanding of the basics of budgeting and fiscal management in higher education defines the elements of a budget the budget cycle and the steps for creating a budget suggests ways of avoiding common pitfalls and problems of managing budgets contains effective strategies for dealing with loss of resources includes end of chapter reflection questions and an expanded glossary of terms Written in plain language this volume provides practical approaches to many complex problems in fiscal management This new edition of the book contains new information in every chapter reflecting both the most recent developments in higher education and feedback from readers of the earlier edition The information on the current higher education financial environment has been updated and the case studies have been revised Readers will be introduced to Bowen's theory of resources and expenses as an important way to understand budgetary decision making in colleges and universities Special attention is paid to the use of restricted funds the budget implications of faculty appointments and the challenges caused by personnel policies for staff In addition greater attention is given to development and implementation of repair and replacement programs in auxiliary enterprises The challenges that arise when budget problems are postponed are also discussed The volume contains a number of suggestions for practitioners with new budgeting and fiscal responsibilities

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**Mergers in Higher Education** Ricardo Azziz, Guilbert C. Hentschke, Lloyd A. Jacobs, Bonita C. Jacobs, 2019-10-29 How proactive mergers can stabilize and enhance colleges and universities and ensure their future With the pool of high school graduates decreasing national and global competition increasing and the need to invest in new technologies and approaches growing many universities and small colleges alike are struggling not just to thrive but to survive In this challenging environment mergers and consolidations are often viewed as options of last resort Strategic Mergers in Higher Education however argues that college and university mergers are a legitimate and proactive strategic option to help ensure success maximize quality and service and yield the best return for faculty and students In this thoughtful book Ricardo Azziz and his coauthors including higher education leaders who have led successful consolidations address the many questions surrounding institutional mergers When they ask and why should a merger be considered How can leaders deal effectively with the many challenges and opposition that a merger will inevitably face What are the predictors of merger failure and success And how do we successfully address the postmerger cultural divide This thorough text demonstrates how mergers can dramatically accelerate the goals of postsecondary institutions The book is informed by an extensive review of published reports interviews with over thirty higher education leaders individual case studies and the experiences of the authors themselves Addressing numerous critical questions this practical guide is aimed at higher education leaders and their boards the campus leaders charged with executing transformative mergers and any policy makers interested in change management or the future of higher education     The Finance of Higher Education Michael B. Paulsen, John C. Smart, 2001 A wide ranging examination of the governmental and institutional policies and practices and essential theories and areas of research that in combination establish the foundation explore and extend the boundaries and expand the base of knowledge in the

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