# Other Forms of Globalization

# Strategic Alliances

Partnerships between organization and a foreign company in which both share resources and knowledge in developing new products or building new production facilities.

# Joint Venture

A specific type of strategic alliance in which the partners agree to form a separate, independent organization for some business purpose.

# Foreign Subsidiary

Directly investing in a foreign country by setting up a separate and independent production facility or office.





# **Globalization And Strategic Alliances**

**Thomas Reifer** 

#### **Globalization And Strategic Alliances:**

Globalization and Partnerships Jacques-Marie Aurifeille, Serge Svizzero, Clement Allan Tisdell, 2007 Growing economic globalisation has increased international business competition and international economic interdependence From this perspective many firms have formed business partnerships and most nations have had to re evaluate their economic interdependence This book explores changes that have occurred or have been proposed in this regard It provides new insights into business partnerships and international economic interdependence given growing economic globalisation and explores the managerial and socio economic consequences of those ideas The contributions in this book have been divided into four parts Those in Part II concentrate on the specification of partnerships and reasons for business partnerships in the context of a globalisation The idea of global networks in which some hard and soft forms of partnerships would appear and mix is introduced and discussed according to the partners involved nations unions firms and consumers and the economic activities whether tangible or abstract Globalisation also has a number of consequences for business co ordination in particular when they are based on outsourcing strategies in which cost reduction is balanced with knowledge transfers These are amongst the issues explored in Part III The difficulty to monitor and predict the effects of global partnerships tends to increase the importance of cultural and psychological variables such as trust and commitment Therefore the role of attitudes and perceptions is very important Whatever the agreement and the conjoined management among partner firms the attitude of the other agents can produce asymmetric affects on these firms and considerably bias their partnership strategy Such biases are particularly likely from consumers Their attitude towards globalisation is not the only bias that may occur Their loyalty is also an important issue in a globalising world particularly in the service sector where lots of partnerships have been made on a global scale eg banks airlines leisure These are amongst the relationship marketing issues explored in Part IV In Part V the factors introduced in the previous chapters are considered from a regional and cultural perspective where nations and regions themselves are engaged in global partnership In this context discrepancy often develops between the domestic and the international globalisation strategies as well as between the capital and labour markets The resulting complexity is particularly problematic for the developing and peripheral economies Novel insights about partnership emerge as studied in this concluding part of the book Strategic Alliances Michael Y. Yoshino, 1995 Strategic Alliances in a Globalizing World T. K. Das, 2011-04-01 Strategic Alliances in a Globalizing World contains contributions by leading scholars in the field of strategic alliance research The 11 chapters in this volume cover a number of significant topics that speak to the growing role of strategic alliances in a globalizing business world. The chapter topics cover both the broader issues such as the creation of competitive advantage and expanding into institutionally different countries and the more focused problems of alliance formation contractual governance governance structure choice the development of alliance capability the containment of opportunism relationship management sensemaking and the intersection of culture and legitimacy The

chapters include empirical as well as conceptual treatments of the selected topics and collectively present a wide ranging review of the noteworthy areas of alliance research in the globalization context Strategic Alliances Peter Lorange, Johan Roos, 1993-12-08 Strategic alliances are becoming increasingly important as a long term response to the move towards globalization of businesses and to their need to learn and adapt guickly gain access to new markets and diffuse new technologies In this comprehensive informative and practical text the authors delvop An analysis of over 30 alliances in the US Japan and Europe A blueprint for successfully forming and implementing an alliance Practical case histories of nine successful and unsuccessful alliances which highlight benefits and drawbacks Highly successful in hardback this book is now available in paperback for undergraduate and MBA students of corporate strategy and international business Strategic Management Gerardo R. Ungson, Yim-Yu Wong, 2014-12-18 International business is undergoing continuous transformation as multinational firms and comparative management evolve in the changing global economy To succeed in this challenging environment firms need a well developed capability for sound strategic decisions. This comprehensive work provides an applied and integrated strategic framework for developing capabilities that lead to global success It is designed to help readers achieve three essential objectives First it provides intellectual and practical guidelines for readers to execute goals and strategies that lead to meaningful and productive results The book is packed with frameworks cases anchoring exercises techniques and tools to help readers emerge with a completed business plan after the last chapter Second it focuses on strategy and how firms build competitive presence and advantages in a global context A primary learning objective is to enable readers to understand and evaluate the major issues in strategy formulation and implementation in a global context Third it provides an accessible framework that will help guide readers in making strategic decisions that are sound and effective It offers a unifying process that delineates the necessary steps in analyzing the readiness of a firm to do business abroad In addition to core issues each chapter presents frameworks analytical tools action oriented items and a real world case all designed to provide insights on the challenges imposed by globalization and technology on managers operating in a global context Handbook of Research on Globalization, Investment, and Growth-Implications of Confidence and Governance Das, Ramesh Chandra, 2015-04-30 The global economic crises of recent years have offered some sobering lessons compelling economists political scientists and policymakers to reconsider traditional theories regarding the cultivation of developing nations The Handbook of Research on Globalization Investment and Growth Implications of Confidence and Governance seeks to empirically explore the relationship between a number of variables including consumer confidence private sector performance and governmental regulation Targeting academics social scientists financial professionals and lawmakers this book seeks to categorize and analyze developing economies in a post crisis global financial landscape in order to help shape desperately needed policies capable of safeguarding against potential catastrophe

Interpartner Dynamics in Strategic Alliances T. K. Das, 2013-04-01 Interpartner Dynamics in Strategic Alliances is a

volume in the book series Research in Strategic Alliances that will focus on providing a robust and comprehensive forum for new scholarship in the field of strategic alliances In particular the books in the series will cover new views of interdisciplinary theoretical frameworks and models significant practical problems of alliance organization and management and emerging areas of inquiry The series will also include comprehensive empirical studies of selected segments of business economic industrial government and non profit activities with wide prevalence of strategic alliances Through the ongoing release of focused topical titles this book series will seek to disseminate theoretical insights and practical management information that will enable interested professionals to gain a rigorous and comprehensive understanding of the field of strategic alliances Interpartner Dynamics in Strategic Alliances contains contributions by leading scholars in the field of strategic alliance research The 13 chapters in this volume cover a number of significant topics that speak to the critical issues in the interactions between partner firms in strategic alliances. The chapter topics cover both the broader issues such as relational mechanisms in alliances role of interpersonal networks parental control of joint ventures conflict management interpartner diversity and multilevel embeddedness in multilateral alliances and the more focused problems of alliance competence roles of third parties accounting for partner trust relationship quality in construction alliances and how natural resources may impact alliance formation The chapters include empirical as well as conceptual treatments of the selected topics and collectively present a wide ranging review of the noteworthy research perspectives on interpartner dynamics in strategic alliances Globalization, Hegemony and Power Thomas Reifer, 2015-11-17 This book explores the closely related dynamics of globalization hegemony and resistance movements in the modern world Complimented by dramatic explorations of the new trans border resistance movements from the contemporary labor movement to the resurgence of nationalism this book moves beyond the traditional focus on cycles of rise and decline of great powers to asses the pressing questions at the intersection of contemporary globalizations and hegemonic rise decline and resurgence of civilizations Moreover the book provides a compelling analysis of the role of contemporary globalization in the resurgence of Islamic activism across the globe and the challenges this poses for traditional theories of modernity and global social movements Contributors Immanuel Wallerstein Joachim Rennstich William Robinson Jeffrey Kentor AMy Holmes Kathleen Schwartzman Edna Bonacich Terry Boswell Paul M Lubeck Thomas Reifer Lauren Langman Douglas Morris **Collaborating to Compete** Joel Bleeke, 1993-01-19 Some companies discover the value of cross border collaborations only after fighting long head to head battles that leave them financially exhausted intellectually depleted and vulnerable to the next wave of competition and innovation Grudgingly they come to recognize the benefits of sharing and trading control costs skills capital information technology and access to markets but only after a heavy price Now companies can begin to learn the value of collaboration and how to capitalize on strong flexible alliances by reading Collaborating to Compete Written by McKinsey finding the best structure and partner to meet a given set of goals building flexibility into your collaboration to permit

changes in legal and financial structures ensuring good frequent communication between you and your partners setting up internal mechanisms to resolveconflicts quickly and rescuing poorly conceived alliances In reading about the activity of leading companies in the U S Japan and Europe readers will discover that even acquisitions once a strictly predatory enterprise are now taking on a more collaborative color Drawing on McKinsey's strategies from the Triad Collaborating to Compete goes on to show why cross border strategy approaches need to account for the unique regulatory structural and cultural barriers presented by individual countries and regions The book shows that by following through on the basic prescription U S companies can ally for advantage to open up the once impenetrable Japanese market Japanese MNCs can successfully move into those complex U S markets U S Japan and other countries can crack the European Economic Community and European companies can transcend obstacles and make successful U S acquisitions Collaborating to Compete also looks hard at the dramatic restructuring of Europe and Asia and points out how European companies will have to use cross border acquisitions and alliances to respond to new threats from global and Pan European competitors

Researching Strategic Alliances T. K. Das, 2010-09-01 Researching Strategic Alliances Emerging Perspectives is a volume in the book series Research in Strategic Alliances that will focus on providing a robust and comprehensive forum for new scholarship in the field of strategic alliances In particular the books in the series will cover new views of interdisciplinary theoretical frameworks and models significant practical problems of alliance organization and management and emerging areas of inquiry The series will also include comprehensive empirical studies of selected segments of business economic industrial government and non profit activities with wide prevalence of strategic alliances Through the ongoing release of focused topical titles this book series will seek to disseminate theoretical insights and practical management information that will enable interested professionals to gain a rigorous and comprehensive understanding of the field of strategic alliances Researching Strategic Alliances Emerging Perspectives contains contributions by leading scholars in the field of strategic alliance research The nine chapters in this volume cover the topics of multilevel issues in strategic alliance research Bo Bernhard Nielsen alliances as sources of legitimacy Paul M Olk and Peter Smith Ring alliance capability as an emerging theme Ard Pieter De Man Geert Duysters and Tina Saebi trust and control in strategic alliances Jeltje van der Meer Kooistra and Ed Vosselman pre formation processes in interorganizational relations Paul W L Vlaar Elko Klijn Africa Ari o and Jeffrey J Reuer sequence of alliance ownership structure Weilei Stone Shi and Akie Iriyama the causes of joint venture termination M V Shyam Kumar alliance portfolio characteristics and organizational learning Don Goeltz and interpartner negotiations in the alliance development process Rajesh Kumar and T K Das Governance Issues in Strategic Alliances T. K. Das, 2016-08-01 Governance Issues in Strategic Alliances is a volume in the book series Research in Strategic Alliances that focuses on providing a robust and comprehensive forum for new scholarship in the field of strategic alliances In particular the books in the series cover new views of interdisciplinary theoretical frameworks and models significant

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Unlocking Strategic Alliances for Business Transformation Pasquale De Marco, 2025-05-01 Unlocking Strategic Alliances for Business Transformation is the definitive guide to building and managing strategic alliances that drive measurable business value This comprehensive resource provides readers with the knowledge and tools they need to navigate the complexities of cross organizational collaboration and achieve exponential growth Through a systematic approach this book covers every aspect of the alliance lifecycle from

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