

# Global Software Development

*Managing Virtual Teams and Environments*

Second Edition

By Dale Walter Karolak

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# Global Software Development Managing Virtual Teams And Environments

**Juho Mäkiö**



## **Global Software Development Managing Virtual Teams And Environments:**

**Global Software Development** Dale Walter Karolak,1998 Discusses the growing need for global software development and the foundations of development strategy Progresses through development emphasizing the differences between traditional and virtual management

**Managing Virtual Teams** Silvester Ivanaj,Claire Bozon,2016-08-26 The book Managing Virtual Teams explores the critical elements that must be considered in managing virtual teams in organizations from structural managerial and process points of view Based in solid research the book provides a deep look at the nature of virtual teams and the factors that enable their success It lays out in clear detail the key characteristics of virtual teams and traces their emergence within organizations and the research literature It makes a valuable contribution with clear guidelines for managerial practice both to researchers interested in learning about virtual teams and to managers and organizations dealing with the challenges of managing virtual teams

Virtual Teams David Pauleen,2004-01-01 Virtual teams are a new phenomenon and by definition work across time distance and organizations This text gathers academic research on real work based virtual teams It presents practical research insight and advice on how virtual team projects can be better managed

Implementing Virtual Teams Abigail Edwards,John R. Wilson,2017-05-15 Many organizations worldwide are currently exploring the potential gains to be made from working with virtual teams Although many different things are meant by use of virtual and indeed by teams usually it denotes groups of people with common purpose and goals working in different locations and often different time zones they will be interconnected via a variety of telecommunications networks perhaps including the Internet and intranet video conferencing shared white boards as well as telephone mail and e mail For organizations implementing such virtual teams there is a great need for guidance in terms of the organizational structure and support which needs to be put in place This book offers a practical guide to developing virtual teams providing both an overview of what is involved and also a clear simple framework around which organizations can build their own implementation process Although the different support technologies are discussed at a generic level the thrust of the book is on the organizational and human factors issues which must be addressed to make virtual teams a success It contains detailed case studies to show how virtual teams work and where they can go wrong

**EuroPLoP 2009 Proceedings** Allan Kelly,2011

E-Collaboration in Modern Organizations: Initiating and Managing Distributed Projects Kock, Ned,2007-11-30 E Collaboration in Modern Organizations Initiating and Managing Distributed Projects combines comprehensive research related to e collaboration in modern organizations emphasizing topics relevant to those involved in initiating and managing distributed projects Providing authoritative content to scholars researchers and practitioners this book specifically describes conceptual and theoretical issues that have implications for distributed project management implications surrounding the use of e collaborative environments for distributed projects and emerging issues and debate related directly and indirectly to e collaboration support for distributed project management

*Making Globally Distributed Software Development a*

*Success Story* Qing Wang, Dietmar Pfahl, David Raffo, 2008-05-06 This volume contains papers presented at the International Conference on Software Process ICSP 2008 held in Leipzig Germany during May 10-11 2008 ICSP 2008 was the second conference of the ICSP series The theme of ICSP 2008 was Making Globally Distributed Software Development a Success Story Software developers work in a dynamic context of frequently changing technologies and with limited resources Globally distributed development teams are under ever increasing pressure to deliver their products more quickly and with higher levels of quality At the same time global competition is forcing software development organizations to cut costs by rationalizing processes outsourcing part of or all development activities reusing existing software in new or modified applications and evolving existing systems to meet new needs while still minimizing the risk of projects failing to deliver To address these difficulties new and modified processes are emerging including agile methods and plan based product line development Open Source COTS and community developed software are becoming more and more popular Outsourcing coupled with 24/7 development demands well defined processes to support the coordination of organizationally and geographically separated teams The accepted papers present completed research or advanced work in progress in all areas of software and systems development process including agile software processes CMMI novel techniques for software process representation and analysis process tools and metrics and the simulation and modeling of software processes Contributions reflecting real world experience or derived directly from industrial or open source software development and evolution were particularly welcome

**Encyclopedia of Software Engineering Three-Volume Set (Print)** Phillip A.

Laplanche, 2010-11-22 Software engineering requires specialized knowledge of a broad spectrum of topics including the construction of software and the platforms applications and environments in which the software operates as well as an understanding of the people who build and use the software Offering an authoritative perspective the two volumes of the Encyclopedia of Software Engineering cover the entire multidisciplinary scope of this important field More than 200 expert contributors and reviewers from industry and academia across 21 countries provide easy to read entries that cover software requirements design construction testing maintenance configuration management quality control and software engineering management tools and methods Editor Phillip A Laplanche uses the most universally recognized definition of the areas of relevance to software engineering the Software Engineering Body of Knowledge SWEBOK as a template for organizing the material Also available in an electronic format this encyclopedia supplies software engineering students IT professionals researchers managers and scholars with unrivaled coverage of the topics that encompass this ever changing field Also Available Online This Taylor E mail e reference taylorandfrancis.com International Tel 44 0 20 7017 6062 E mail online sales tandf.co.uk

**Offshoring of Software Development** Juho Mäkiö, 2008

Computerworld, 2005-08-15 For more than 40 years Computerworld has been the leading source of technology news and information for IT influencers worldwide Computerworld's award winning Web site Computerworld.com twice monthly publication focused conference series and

custom research form the hub of the world s largest global IT media network      Lean and Agile Software Development

Adam Przybyłek, Jakub Miler, Alexander Poth, Andreas Riel, 2021-01-05 This book constitutes the proceedings of the 5th International Conference on Lean and Agile Software Development LASD 2021 which was held online on January 23 2021 The conference received a total of 32 submissions of which 10 full and 2 short papers are included in this volume In addition one keynote paper is also included To live the agile mindset the LASD conference focuses on highly relevant research outcomes and fosters their way into practice Topics discussed in this volume range from teams under COVID 19 through women in Agile to product road mapping and non functional requirements      **On the Move to Meaningful Internet**

**Systems: OTM 2014 Workshops** Robert Meersman, Herve Panetto, Alok Mishra, Rafael Valencia-García, Lucas Filipe Martins da Silva, Ioana Ciuciu, Fernando Ferri, Georg Weichhart, Thomas Moser, Michele Bezzi, Henry Chan, 2014-10-18 This volume constitutes the refereed proceedings of the following 9 international workshops OTM Academy OTM Industry Case Studies Program Cloud and Trusted Computing C TC Enterprise Integration Interoperability and Networking EI2N Industrial and Business Applications of Semantic Web Technologies INBAST Information Systems on Distributed Environment ISDE Methods Evaluation Tools and Applications for the Creation and Consumption of Structured Data for the e Society META4eS Mobile and Social Computing for collaborative interactions MSC and Ontology Content OnToContent 2014 These workshops were held as associated events at OTM 2014 the federated conferences On The Move Towards Meaningful Internet Systems and Ubiquitous Computing in Amantea Italy in October 2014 The 56 full papers presented together with 8 short papers 6 posters and 5 keynotes were carefully reviewed and selected from a total of 96 submissions The focus of the workshops were on the following subjects models for interoperable infrastructures applications privacy and access control reliability and performance cloud and configuration management interoperability in System of Systems distributed information systems applications architecture and process in distributed information system distributed information system development and operational environment ontology is use for eSociety knowledge management and applications for eSociety social networks and social services social and mobile intelligence and multimodal interaction and collaboration      **Agile Software**

**Development with Distributed Teams** Jutta Eckstein, 2013-07-15 This is the digital version of the printed book Copyright 2010 All software projects face the challenges of diverse distances temporal geographical cultural lingual political historical and more Many forms of distance even affect developers in the same room The goal of this book is to reconcile two mainstays of modern agility the close collaboration agility relies on and project teams distributed across different cities countries and continents In Agile Software Development with Distributed Teams Jutta Eckstein asserts that in fact agile methods and the constant communication they require are uniquely capable of solving the challenges of distributed projects Agility is responsiveness to change in other words agile practitioners maintain flexibility to accommodate changing circumstances and results Iterative development serves the learning curve that global project teams must scale This book is not about how to

outsource and forget your problems Rather Eckstein details how to carefully select development partners and integrate efforts and processes to form a better product than any single contributor could deliver on his or her own The author de emphasizes templates and charts and favors topical discussion and exploration Practitioners share experiences in their own words in short stories throughout the book Eckstein trains readers to be change agents to creatively apply the concepts in this book to form a customized distributed project plan for success Topics include Understanding Distributed Development The Productivity Myth Ensuring Conceptual Integrity Trust and Mutual Respect Iterations and Releases Using Features to Steer the Development Effort Team Velocity Virtual Retrospectives Dispersed Synchronization Introducing Agility to Global Projects and much more

**Collaborative Software Engineering** Ivan Mistrik, John Grundy, André van der Hoek, Jim Whitehead, 2010-03-10 Collaboration among individuals from users to developers is central to modern software engineering It takes many forms joint activity to solve common problems negotiation to resolve conflicts creation of shared definitions and both social and technical perspectives impacting all software development activity The difficulties of collaboration are also well documented The grand challenge is not only to ensure that developers in a team deliver effectively as individuals but that the whole team delivers more than just the sum of its parts The editors of this book have assembled an impressive selection of authors who have contributed to an authoritative body of work tackling a wide range of issues in the field of collaborative software engineering The resulting volume is divided into four parts preceded by a general editorial chapter providing a more detailed review of the domain of collaborative software engineering Part 1 is on Characterizing Collaborative Software Engineering Part 2 examines various Tools and Techniques Part 3 addresses organizational issues and finally Part 4 contains four examples of Emerging Issues in Collaborative Software Engineering As a result this book delivers a comprehensive state of the art overview and empirical results for researchers in academia and industry in areas like software process management empirical software engineering and global software development Practitioners working in this area will also appreciate the detailed descriptions and reports which can often be used as guidelines to improve their daily work

**Virtual Enterprises and Collaborative Networks** Luis M. Camarinha-Matos, 2006-04-10 Collaborative Network Organizations CNO corresponds to a very active and steadily growing area For instance Virtual enterprises Virtual Organizations PVC suggest new ways of work and put the emphasis on collaborative networks of human actors Further to these main lines other collaborative forms and patterns of collaborative behavior are emerging not only in industry but also in service sector as well as governmental and non government social organizations e g the collaborative networks for rescue tasks in disaster situations time bank organizations etc The concept of breeding environment is now understood as a fundamental entity to enable dynamic collaborative organizations

**Software Quality - ECSQ 2002** Jyrki Kontio, Reidar Conradi, 2003-08-01 Software professionals and companies live in a new world today Increasingly complex systems need to be built faster and cheaper While many of the established approaches in software quality are still valid the software quality c

munity is going through a paradigm shift that requires a re assessment of our current method and tool portfolio as well as creating new and more effective solutions We have selected two themes for this conference to highlight this paradigm shift Our first theme production of attractive and reliable software at Internet speed sums up the dilemma many software organisations face In order to be competitive software should contain advanced features and run reliably yet it should be developed quickly and cost effectively for the right market window Finding the right balance between these objectives is a critical question that will determine business success in the years to come Our second theme production of software with a dynamic partnership in work highlights the current trend of using partnerships and subcontractors as integral players in the software development process Partnerships sometimes need to be created quickly to respond to a market opportunity yet the costs and speed of cooperation must be competitive Different companies have different processes quality tools and cultures yet they should cooperate seamlessly for the best result

*Collaborative Networks and Their Breeding Environments* Luis M. Camarinha-Matos, Hamideh Afsarmanesh, Angel Ortiz, 2006-03-09 Progress in collaborative networks continues showing a growing number of manifestations and has led to the acceptance of Collaborative Networks CN as a new scientific discipline Contributions to CN coming from multiple reference disciplines has been extensively investigated In fact developments in CN have benefited from contributions of multiple areas namely computer science computer engineering communications and networking management economy social sciences law and ethics etc Furthermore some theories and paradigms defined elsewhere have been suggested by several research groups as promising tools to help define and characterize emerging collaborative organizational forms Although still at the beginning of a long way to go there is a growing awareness in the research and academic world for the need to establish a stronger theoretical foundation for this new discipline and a number of recent works are contributing to this goal From a utilitarian perspective agility has been pointed out as one of the most appealing characteristics of collaborative networks to face the challenges of a fast changing socio economic context However during the last years it became more evident that finding the right partners and establishing the necessary preconditions for starting an effective collaboration process are both costly and time consuming activities and therefore an inhibitor of the aimed agility Among others obstacles include lack of information e.g non availability of catalogs with normalized profiles of organizations and lack of preparedness of organizations to join the collaborative process Overcoming the mismatches resulting from the heterogeneity of potential partners e.g differences in infrastructures corporate culture methods of work and business practices requires considerable investment Building trust a pre requisite for any effective collaboration is not straightforward and requires time Therefore the effective creation of truly dynamic collaborative networks requires a proper context in which potential members are prepared to rapidly get engaged in collaborative processes The concept of breeding environment has thus emerged as an important facilitator for wider dissemination of collaborative networks and their practical materialization The PRO VE 05 held in Valencia Spain continues the 6th event in a series of successful working

conferences on virtual enterprises This book includes selected papers from that conference and should become a valuable tool to all of those interested in the advances and challenges of collaborative networks      **Software Process Improvement** Ita Richardson, Per Runeson, Richard Messnarz, 2006-10-13 This book constitutes the refereed proceeding of the 13th European Software Process Improvement Conference EuroSPI 2006 held in Joensuu Finland in October 2006 The 18 revised full papers presented were carefully reviewed and selected from 62 submissions      **EBOOK: Management Information Systems - Global edition** James O'Brien, George Marakas, 2011-04-16 The benchmark text for the syllabus organised by technology a week on databases a week on networks a week on systems development etc taught from a managerial perspective O'Brien's Management Information Systems defines technology and then explains how companies use the technology to improve performance Real world cases finalise the explanation      Global IT Outsourcing Sundeep Sahay, Brian Nicholson, S. Krishna, 2003-11-20 This book offers key insights into how to manage software development across international boundaries It is based on a series of case studies looking at the relationships between firms from North America the UK Japan and Korea with Indian software houses In these case studies which have typically been compiled over a 3 4 year timespan the authors analyse the multi faceted challenges encountered in managing these Global Software Alliances GSAs These challenges range from the conflicts that managers face when dealing with distance to the tensions of transferring knowledge across time and space to issues in trying to establish universal standards in a context of constant change and the problems of identity that developers and clients experience in having to deal with different organizations and countries Throughout the book the authors draw on their extensive research and experience to offer constructive advice on how to manage GSAs more effectively



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