

**HUMAN FACTORS CONSIDERATIONS
OF UNDERGROUNDS
IN INSURGENCIES**

SECOND EDITION

25 JANUARY 2013



United States Army Special Operations Command

Human Factors Considerations Of Undergrounds In In

**United States. Congress. Senate.
Select Committee on Secret Military
Assistance to Iran and the Nicaraguan
Opposition**

Human Factors Considerations Of Undergrounds In In:

Human Factors Considerations of Undergrounds in Insurgencies American University (Washington, D.C.). Special Operations Research Office, Andrew R. Molnar, 1966 The study is the second product of SORO CRESS research on undergrounds and describes on the basis of existing empirical information and current state of knowledge the organizational motivational and behavioral characteristics of undergrounds in insurgent movements and relates these characteristics to the total revolutionary structure mission and operations There are six parts to the study Organization Paramilitary Operations Government Countermeasures Three appendices give details on the methodological approach offer an analysis of 24 insurgencies and summarize World War II underground rules of clandestine behavior Report documentation page

Human Factors Considerations of Undergrounds in Insurgencies Andrew R. Molnar, 2013 The foreword to Special Warfare s 1966 *Human Factors Considerations of Undergrounds in Insurgencies* notes in the desire to understand the broad characteristics and societal impact of revolutionary movements we often neglect the study of the human element involved To understand the individual his reasons his behavior and the pressures that society places upon him is at the heart of the problem of social change The earlier study and this updated edition represent part of our intellectual investment in understanding the human domain Understanding the human domain remains critical for future Special Warfare operations Since the inception of the United States Army Special Forces understanding indigenous individuals and the human domain in which they exist has been a persistent Army Special Operations Forces cornerstone Relationships with indigenous individuals enable Special Warfare *Human Factors Considerations of Undergrounds in Insurgencies* Paul J. Tompkins, U. S. Army Special Operations Command, 2013-10 *Human Factors Considerations of Undergrounds In Insurgencies* American University (Washington, D.C.). Special Operations Research Office, 1966 **Human Factors Considerations of**

Undergrounds in Insurgencies Aris Project, 2024-02-22 This book *Human Factors Considerations of Undergrounds in Insurgencies* is the second edition to the 1966 book of the same name The first edition of this book was produced by the Special Operations Research Office SORO at American University in Washington DC SORO was established by the U S Army in 1956 During the 1950s through the mid 1960s SORO social scientists and military personnel researched relevant political cultural social and behavioral issues occurring within the emerging nations within Asia Africa and Latin America The researchers conducted analyses sometimes for the first time on the effects of propaganda and psychological operations and the roles of the military in developing countries and provided large bibliographies of unclassified materials related to counterinsurgency and unconventional warfare The Army had a particular interest in understanding the processes of violent social change in order to be able to cope directly or indirectly through assistance and advice with revolutionary actions In 1962 SORO published the Casebook on Insurgency and Revolutionary Warfare in 1963 it published *Undergrounds in Insurgent Revolutionary and Resistance Warfare* and in 1966 it published *Human Factors Considerations of Undergrounds in*

Insurgencies each of these publications remained in the Special Operations training curricula for subsequent generations. Most of the text in this edition is new. Some large sections of the first edition are retained verbatim mostly in Chapter 3's study of Communist organizations and sections of Chapter 5 on recruitment and retention but also in smaller sections of the other chapters as well. The ARIS project team preserved much of the overall structure although not the specific chapters and strove to answer many of the same underlying questions. Material from the first edition is used without citation. Material from other SORO studies is referenced like any other source. Intended as a complement to the second edition of *Undergrounds in Insurgent Revolutionary and Resistance Warfare*, this book delves deeper into theory and further into background materials and focuses less on operational details. The ARIS project team provides numerous chapter cross references to the second edition of *Undergrounds*. They also drew heavily on the new second edition of the *Casebook*; these cases are cited in the normal way. They also provide a table of contents at the beginning of every chapter to make the book more useful as a reference. The first edition of *Human Factors* was an important synthesis of a poorly understood topic and has proved to have some remarkable staying power with much still relevant even in the edition's fifth and sixth decades. An update to the first edition is needed however simply because the world has changed profoundly since the 1960s and with it the Unconventional Warfare ecosystem.

Human Factors Considerations of Undergrounds in Insurgencies Special Operations Research Office, 2024-02-21. An exact reprint of the original Special Operations Research Office SORO publication from 1966. The study was the second product of SORO research on undergrounds and describes on the basis of the existing empirical information and the then current state of knowledge the organizational motivational and behavioral characteristics of undergrounds in insurgent movements and relates these characteristics to the total revolutionary structure mission and operations. There are six parts to the study: Organization, Motivation and Behavior, Underground Administrative Operations, Underground Psychological Operations, Paramilitary Operations, Government Countermeasures. Three appendices give details on the methodological approach, offer an analysis of 24 insurgencies and summarize World War II underground rules of clandestine behavior. This classic Unconventional Warfare study has been brought back into print by Conflict Research Group.

Human Factors Considerations of Undergrounds in Insurgencies. Volume 1, 1966. The objective of the study is to describe on the basis of existing empirical information and current state of knowledge the organizational motivational and behavioral characteristics of undergrounds in insurgent movements and to relate these characteristics to the total revolutionary structure mission and operations. Particular emphasis has been placed on Describing underground organizations and relating them to the total insurgent organization; Describing Communist uses of undergrounds and their role in Communist dominated insurgencies; Summarizing descriptive and empirical information on motives for joining, staying in and defecting from underground organizations; Describing certain underground administrative, psychological and paramilitary operations and noting the human factors which appear to be related to their success or failure; Describing the

organization and countermeasures used by governments to suppress or eliminate undergrounds **Human Factors**

Considerations of Undergrounds in Insurgencies Us Army Special Operations Command, 2017-08-31 From the preface The 1966 Human Factors edition focused on the contemporary threat of Maoist insurgencies particularly in Southeast Asia and also drew extensively on World War II resistance movements in Europe Much of this information is still relevant and has been retained and integrated In the post Cold War world the most important insurgencies tend to be ethnic and religious Long simmering conflicts sometimes with roots in colonial policies have become prominent examples include the Liberation Tigers of Tamil Eelam LTTE in Sri Lanka Euskadi Ta Askatasuna Basque Homeland and Freedom or ETA in Spain the Hutu Tutsi genocides the Ushtia lirimtare e Kosov s Kosovo Liberation Army or KLA and the Provisional Irish Republican Army PIRA Battle lines in these conflicts are often drawn along ethnic lines even when land or politics are the immediate issues in contention The other important new category is extremist religious movements most prominently Islamic groups including regional insurgent movements like Hizbollah and Harakat al Muqawamah al Isla miyyah Islamic Resistance Movement or HAMAS and global movements like Al Qaeda These present a different profile of ideology organizational forms and psychology than either Cold War Maoists or post colonial ethnic insurgencies although the Palestinian cause could be considered a post colonial issue Globalization has also changed underground operations in numerous ways Insurgencies enabled by low cost transportation Internet based communications and other information technologies can more easily recruit communicate and operate across borders It is correspondingly much more difficult to contain an insurgency in a region Global media has led to development of new tactics in particular new types of terrorism designed to capture worldwide attention Compared with what was available in the 1960s there are orders of magnitude more academic research available relevant to this study s topics We were able to draw on more recent work in psychology political science economics sociology organizational studies and communications studies Readers of this edition will over the course of eleven chapters get a wide exposure to basic concepts from a number of disciplines **Undergrounds in Insurgent, Revolutionary, and**

Resistance Warfare Robert R. Leonhard, 2013 Examines the anatomy of undergrounds in various insurgencies of recent history Preface *Human Factors Considerations of Undergrounds in Insurgencies (Assessing Revolutionary and Insurgent Strategies Series)* Paul Tompkins, 2013-10-30 From the preface L The 1966 Human Factors edition focused on the contemporary threat of Maoist insurgencies particularly in Southeast Asia and also drew extensively on World War II resistance movements in Europe Much of this information is still relevant and has been retained and integrated In the post Cold War world the most important insurgencies tend to be ethnic and religious Long simmering conflicts sometimes with roots in colonial policies have become prominent examples include the Liberation Tigers of Tamil Eelam LTTE in Sri Lanka Euskadi Ta Askatasuna Basque Homeland and Freedom or ETA in Spain the Hutu Tutsi genocides the Ushtia lirimtare e Kosov s Kosovo Liberation Army or KLA and the Provisional Irish Republican Army PIRA Battle lines in these conflicts are often

drawn along ethnic lines even when land or politics are the immediate issues in contention The other important new category is extremist religious movements most prominently Islamic groups including regional insurgent movements like Hizbollah and Harakat al Muqawamah al Isla miyyah Islamic Resistance Movement or HAMAS and global movements like Al Qaeda These present a different profile of ideology organizational forms and psychology than either Cold War Maoists or post colonial ethnic insurgencies although the Palestinian cause could be considered a post colonial issue Globalization has also changed underground operations in numerous ways Insurgencies enabled by low cost transportation Internet based communications and other information technologies can more easily recruit communicate and operate across borders It is correspondingly much more difficult to contain an insurgency in a region Global media has led to development of new tactics in particular newtypes of terrorism designed to capture worldwide attention Compared with what was available in the 1960s there are orders of magnitude more academic research available relevant to this study s topics We were able to draw on more recent work in psychology political science economics sociology organizational studies and communications studies Readers of this edition will over the course of eleven chapters get a wide exposure to basic concepts from a number of disciplines

Human Factors Considerations of Undergrounds in Insurgencies. Volume 2 ,1966 Few insurgencies have been won or lost by large decisive military battles More commonly insurgencies are won by a combination of military and political means Much of the political leverage involved in such settlements is derived from effective psychological operations which have structured the environment necessary for a political solution One objective of psychological operations is to create social disorganization and conditions of uncertainty The resultant unrest and confusion are used as a cover to carry out underground operations A characteristic of this kind of social confusion is a condition of general apathy among a large segment of the populace and an unwillingness to help either side This indifference plays into the hands of the underground apathetic people do not cooperate by supporting government programs and they seldom volunteer the intelligence information necessary for detecting underground elements and operations A second objective of psychological operations is the creation of doubt and suspicion of government and government officials This focuses attention and grievances on the ineffectiveness of government A third and crucial objective of psychological operations is to crystallize attitudes and organize dissident elements to resist government action and policies

Undergrounds in Insurgent, Revolutionary and Resistance Warfare (Assessing Revolutionary and Insurgent Strategies) U.S. Army Special Operations Command,2025-01-14 Undergrounds in Insurgent Revolutionary and Resistance Warfare Assessing Revolutionary and Insurgent Strategies is an authoritative and comprehensive study by the U S Army that delves into the critical role of underground networks in modern and historical conflicts This strategic manual explores the clandestine infrastructures that underpin insurgencies revolutions and resistance movements offering valuable insights into their formation operation and impact Through detailed analysis and case studies the book examines the origins and development of underground

movements the strategies they employ to achieve their objectives and the challenges they face in operating under oppressive regimes or hostile conditions It covers a wide range of topics including recruitment security measures communication methods logistics and coordination with overt resistance elements Designed for military strategists intelligence professionals and scholars of warfare this work provides a thorough understanding of the dynamic interplay between underground movements and broader revolutionary efforts By assessing historical examples from various global conflicts the book highlights the adaptability of underground strategies and their effectiveness in both successful and failed insurgencies While deeply analytical the text is also highly practical offering frameworks for understanding how underground networks function within the larger context of asymmetrical warfare It serves as an essential resource for those involved in counterinsurgency operations and for anyone seeking to understand the mechanics of insurgent and resistance movements With its blend of historical depth theoretical rigor and real world applications *Undergrounds in Insurgent Revolutionary and Resistance Warfare* is an indispensable guide to one of the most elusive and impactful elements of modern conflict 2013 Second Edition

Human Factors Considerations Of Undergrounds In Insurgencies 2nd Edition Jan. 25, 2013 ,2014 *Military Strategy* John M. Collins,2011 Provides an overview of the principles theories policies and other fundamentals of modern warfare and their applications in the twenty first century **Manuals Combined: U.S. Marine Corps Basic**

Reconnaissance Course (BRC) References , Over 5 300 total pages MARINE RECON Reconnaissance units are the commander s eyes and ears on the battlefield They are task organized as a highly trained six man team capable of conducting specific missions behind enemy lines Employed as part of the Marine Air Ground Task Force reconnaissance teams provide timely information to the supported commander to shape and influence the battlefield The varying types of missions a Reconnaissance team conduct depends on how deep in the battle space they are operating Division Reconnaissance units support the close and distant battlespace while Force Reconnaissance units conduct deep reconnaissance in support of a landing force Common missions include but are not limited to Plan coordinate and conduct amphibious ground reconnaissance and surveillance to observe identify and report enemy activity and collect other information of military significance Conduct specialized surveying to include underwater reconnaissance and or demolitions beach permeability and topography routes bridges structures urban rural areas helicopter landing zones LZ parachute drop zones DZ aircraft forward operating sites and mechanized reconnaissance missions When properly task organized with other forces equipment or personnel assist in specialized engineer radio and other special reconnaissance missions Infiltrate mission areas by necessary means to include surface subsurface and airborne operations Conduct Initial Terminal Guidance ITG for helicopters landing craft parachutists air delivery and re supply Designate and engage selected targets with organic weapons and force fires to support battlespace shaping This includes designation and terminal guidance of precision guided munitions Conduct post strike reconnaissance to determine and report battle damage assessment on a specified target or area Conduct

limited scale raids and ambushes Just a SAMPLE of the included publications BASIC RECONNAISSANCE COURSE PREPARATION GUIDE RECONNAISSANCE RECON TRAINING AND READINESS T R MANUAL RECONNAISSANCE REPORTS GUIDE GROUND RECONNAISSANCE OPERATIONS GROUND COMBAT OPERATIONS Supporting Arms Observer Spotter and Controller DEEP AIR SUPPORT SCOUTING AND PATROLLING Civil Affairs Tactics Techniques and Procedures MAGTF Intelligence Production and Analysis Counterintelligence Close Air Support Military Operations on Urbanized Terrain MOUT Convoy Operations Handbook TRAINING SUPPORT PACKAGE FOR CONVOY SURVIVABILITY Convoy Operations Battle Book Tactics Techniques and Procedures for Training Planning and Executing Convoy Operations Urban Attacks

Air University Review ,1970 Armed with Expertise Joy Rohde,2013-08-01 During the height of the wars in Iraq and Afghanistan the Pentagon launched a controversial counterinsurgency program called the Human Terrain System The program embedded social scientists within military units to provide commanders with information about the cultures and grievances of local populations Yet the controversy it inspired was not new Decades earlier similar national security concerns brought the Department of Defense and American social scientists together in the search for intellectual weapons that could combat the spread of communism during the Cold War In Armed with Expertise Joy Rohde traces the optimistic rise anguished fall and surprising rebirth of Cold War era military sponsored social research Seeking expert knowledge that would enable the United States to contain communism the Pentagon turned to social scientists Beginning in the 1950s political scientists social psychologists and anthropologists optimistically applied their expertise to military problems convinced that their work would enhance democracy around the world As Rohde shows by the late 1960s a growing number of scholars and activists condemned Pentagon funded social scientists as handmaidens of a technocratic warfare state and sought to eliminate military sponsored research from American intellectual life But the Pentagon s social research projects had remarkable institutional momentum and intellectual flexibility Instead of severing their ties to the military the Pentagon s experts relocated to a burgeoning network of private consulting agencies and for profit research offices Now shielded from public scrutiny they continued to influence national security affairs They also diversified their portfolios to include the study of domestic problems including urban violence and racial conflict In examining the controversies over Cold War social science Rohde reveals the persistent militarization of American political and intellectual life a phenomenon that continues to raise grave questions about the relationship between expert knowledge and American democracy **Appendixes to parts I and II** United States. Congress. House. Select Committee to Investigate Covert Arms Transactions with Iran,1988

Iran-Contra Investigation: Appendixes to parts I and II United States. Congress. Senate. Select Committee on Secret Military Assistance to Iran and the Nicaraguan Opposition,1988 **Iran-Contra investigation** United States. Congress. Senate. Select Committee on Secret Military Assistance to Iran and the Nicaraguan Opposition,1988

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