

PETER BLOCK FLAWLESS CONSULTING

A GUIDE TO GETTING
YOUR EXPERTISE USED



Flawless Consulting

PenZen Summaries

Flawless Consulting:

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in international consulting case studies and guidelines on implementation Also included are illustrative examples and exercises to help you cement the guides offered **Consulting** Peter Block, 2023-04-19 An expert discussion of the timeless fundamentals and latest tools that form the foundation of successful influencing Renowned consultant and author Peter Block delivers the latest and fourth edition of his best selling Flawless Consulting an intuitive and insightful step by step guide to the five phases of effective consulting The book offers a deep exploration of the skills tools and behaviors required to successfully influence others You ll see exactly what you need to say and do to help others achieve their goals whether you are an internal or external consultant or anyone in a leadership position who wants to build effective partnerships in business healthcare education or community work Along with newly updated examples case studies stories and suggestions for putting the 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still face the challenge of fostering ownership and accountability throughout our organizations Despite all the evidence calling for profound change most organizations still rely on patriarchy and control as their core form of governance The result is that they stifle initiative and spirit and alienate people from the work they do This in the face of an increasing need to find ways to be responsive to customers and the wider community Peter Block insists that what is required is a dramatic shift in how we distribute power privilege and the control of money Stewardship he writes means giving people at the bottom and the boundaries of the organization choice over how to serve a customer a citizen a community It is the willingness to be accountable for the well being of the larger organization by operating in service rather than in control of those around us Block has revised and updated the book throughout including a new introduction addressing what has changed and what hasn t in the twenty years since the book was published and a new chapter on applying stewardship to the common good of the wider community He covers both the theory of stewardship in particular how it ameliorates the shortcomings of traditional leadership and the practice how it transforms every function and department for the better And he offers tactical advice as well on gearing up to implement these reforms Making Group Work Easy Steven A. Schiola, 2010-11-16 This book teaches a process that will help both teachers and administrators plan for and conduct meetings that are meaningful useful and that generate results The place to start this work is before the meeting even begins A careful look at the purposes of the meeting the working agreements that the group will use and the agenda will provide the framework for a successful outcome Once learned this structure can be used again and again In addition you will learn what to do in those cases when decorum breaks down or you can t reach consensus or a member of the group is not cooperating You will also learn decision making techniques that allow meaningful participation by all members of the group and how to prioritize a number of efforts The effective structure of meetings along with other techniques to employ when things go wrong will make anyone an Peter Block Flawless Consulting Janis Nowlan, 1999 The second edition of Peter Block s effective meeting facilitator Flawless Consulting gracefully updates what many consider the best resource of its kind New chapters on implementation whole system strategies and ethics are included but in general it simply fine tunes Block s proven advice to match the transformations that business and society have undergone since initial publication two decades ago The days of long studies and expert driven answers are passing the author proclaims in his new preface The task of the consultant is increasingly to build the capacity of clients to make their own assessments and answer their own questions He then subtly modifies his established recommendations accordingly for every step from the initial client meeting and problem diagnosis through data collection and the execution of solutions In the section on Conducting a Group Feedback Meeting for example he advises Treat the group as a collection of individuals Ask each person what he or she wants from the meeting This will surface differences and force the group to take responsibility for some of the difficulties that may arise Howard Rothman

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