

David Williams and Tim Parr

# Enterprise Programme Management

Delivering Value



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# Enterprise Programme Management Delivering Value

**Carlos Eduardo Martins Serra**



## **Enterprise Programme Management Delivering Value:**

**Enterprise Programme Management** D. Williams,T. Parr,2003-11-16 Programme management is a new approach to maximize the likelihood of successful change management This book describes the skills and capabilities that organizations need to develop in order to manage change programmes effectively It is the first book to take this holistic view and includes a new chapter on programme governance

**PgMP Exam Practice Test and Study Guide** Ginger Levin,J. LeRoy Ward,2012-01-20 Are you prepared to pass the Program Management Professional PgMP exam the first time around With the help of the PgMP Exam Practice Test and Study Guide Third Edition you can be Based on recent revisions to PMI s examination content outline which serves as the basis for the exam along with PMI s Standard for Program Management 2008

**PgMP® Exam Practice Test and Study Guide, Fourth Edition** Ginger Levin,J. LeRoy Ward,2013-06-13 PgMP Exam Practice Test and Study Guide Fourth Edition is the book you need to pass the Program Management Professional PgMP exam the first time around It reflects recent revisions based on PMI s Standard for Program Management Third Edition 2013 Based on best practices that complement PMI s standards this is the most comprehensive and up to date resource available to help you prepare for the exam with new and changed terminology It includes a list of the major topics covered on the exam organized by the five performance domains strategic program management program life cycle benefits management stakeholder management and governance as presented in the Program Management Professional Examination Content Outline It also includes helpful tips on how to make the most of the time you have available to prepare for the exam Just like its bestselling predecessors this indispensable study guide includes 20 multiple choice practice questions for each domain along with a comprehensive answer key The program life cycle domain includes 20 questions for each of the five phases Each question also has a plainly written rationale for each correct answer with bibliographic references for further study Two challenging 170 question practice tests that simulate the actual exam are included in the book and online so you can retake them as many times as necessary They also include a rationale and reference Scores for the online tests are presented as if each question is rated similarly but this edition also includes a new component the authors own weighting system for the level of difficulty for each question This system will show you what they feel meets the exam s criteria for Proficient Moderately Proficient and below Proficient You then will see your scores by domain in both approaches Supplying an insider s look at the questions terminology and sentence construction you will encounter on the day of the exam this indispensable study tool is designed to help you pass the exam and achieve the highly sought after PgMP certification

**Enterprise Project Management** Claude H. Maley,2023-09-19 Enterprise Project Management A Comprehensive Guide to Successful Management by Projects covers the essential and fundamental topics of Enterprise Project Management and Management of Change by projects It is written for portfolio program and project managers members of the project community upper and middle levelmanagement functional and operational managers and all who desire to acquire an

understanding of effective change by project management The book covers in depth the following important aspects of Enterprise Project Management Achieving organizational goals Management of programs Benefits realization management Stakeholder management and engagement Project portfolio management PPM and the Project Management Office PMO The book explains how enterprises can consistently succeed in managing projects by aligning them with Business Goals and clearly defining what needs to be achieved It shows how to ensure that Enterprise Project Management is fully deployed and that project management concepts methods and techniques are available and utilized to deliver business value and realize benefits The book helps managers to answer the question Are we doing the right projects by covering how PPM can ensure project alignment with strategic or operational goals and the efficient use of scarce resources and funding to achieve Objectives and Goals It also helps managers to answer the question Are we doing projects right by explaining the critical role of a PMO which supports excellence in project management by enhancing the proficiencies of Project Managers and providing the foundational tools and techniques for project success

**Portfolio Management** Ginger Levin, PMP, PgMP, John Wyzalek, PfMP, 2014-10-15 Recognizing the importance of selecting and pursuing programs projects and operational work that add sustainable business value that benefits end users the Project Management Institute PMI issued its first Standard on Portfolio Management in 2006 In 2014 it launched the Portfolio Management Professional PfMP credential which several of the experts who contributed to this book earned to recognize the advanced expertise required of practitioners in the field Presenting information that is current with The Standard for Portfolio Management Third Edition 2013 Portfolio Management A Strategic Approach supplies in depth treatment of the five domains and identifies best practices to ensure the organization has a balanced portfolio management that is critical to success Following PMI's standard the book is organized according to its five domains strategic alignment governance portfolio performance management portfolio risk management and portfolio communications management Each chapter presents the insight of different thought leaders in academia and business Contributors from around the world including the Americas Europe the Middle East Africa and Australia supply a global perspective as to why portfolio management is essential for all types of organizations They provide guidelines examples and models to consider along with discussion and analysis of relevant literature in the field Most chapters reference PMI standards complement their concepts and expand on the concepts and issues that the standards mention in passing or not at all Overall this is a must have resource for anyone pursuing the PfMP credential from PMI For executives and practitioners in the field it provides the concepts you will need to address the ever changing complexities that impact your work This book is also suitable as a textbook for universities offering courses on portfolio management

**Strategic Portfolio Management** Katy Angliss, Pete Harpum, 2022-12-30 This book provides a powerful insight into strategic portfolio management and its central role in the delivery of organisational strategy maximisation of value creation and efficient allocation of resources and capabilities to achieve organisational strategic

objectives The book makes a valuable contribution to the development of thinking on the translation of strategy into actionable work Whether you are a senior manager building a high performing strategic portfolio for your organisation or an academic searching for new perspectives on strategy execution through portfolio management you will find great significance in this book Twenty eight chapters in four sections provide multiple perspectives on the topic with in depth guidance on organisational design for strategic portfolio management and covering all process capability and leadership aspects of strategic portfolio management The book includes several detailed case studies for the effective deployment of strategic portfolios bringing together theory and practice for strategic portfolio management This book is particularly valuable for advanced undergraduate and postgraduate students of project and portfolio management strategic management and leadership who are looking to expand their knowledge within the multi project environment Highly practical and logical in its structure it also shows project management professionals how to effectively manage their business portfolios and align this with their business strategy

**Program Management** Ginger Levin,2016-04-19 Program management is a rapidly emerging offshoot of project management So much so that AT T IBM and other organizations both large and small in all sectors have initiated a push to certify program managers And although universities offer courses in program management there are few books available to guide program managers through this

**Outcome-Driven Business Architecture** Amit Tiwary,Bhuvan Unhelkar,2018-08-06 This book discusses business architecture as a basis for aligning efforts with outcomes It views BA as complementary to enterprise architecture where the focus of technological initiatives and inventories is to understand and improve business organization business direction and business decision making This book provides a practical long term view on BA Based on the authors consulting experience and industrial research the material in this book is a valuable addition to the thought processes around BA and EA The lead author has direct and practical experience with large clients in applying APQC capability framework for undertaking multiple enterprise wide capability assessments

*Project Management - Best Practices* Harold Kerzner,International Institute for Learning,2010-11-04 From senior executives across the globe insights for successful project management implementation The bestselling first edition of Project Management Best Practices Achieving Global Excellence set the course for project managers navigating the increasingly challenging task of working within global corporations and with distant and diverse work teams This new edition carries that tradition to the next step presenting a new set of firsthand accounts of how corporations around the world incorporate project management into their strategic business operations In this Second Edition senior managers of more than fifty global companies both large Fortune 500 and small and in all sectors of the market share their best practices in project management These industry leaders offer insight into best practices for Project risk management Project management for multinational cultures and cultural failures Focusing on value as well as cost and schedule Integrated and virtual project teams With new and updated information on the latest developments in the field Project Management Best

Practices Achieving Global Excellence Second Edition offers a must have window onto the issues and their real world solutions facing corporate managers project and team managers engineers project team members and business consultants in today s global market *Benefits Realization Management* Carlos Eduardo Martins Serra,2016-10-14 Benefits realization management BRM is a key part of governance because it supports the strategic creation of value and provides the correct level of prioritization and executive support to the correct initiatives Because of its relevance to the governance process BRM has a strong influence over project success and is a link between strategic planning and strategy execution This book guides portfolio program and project managers through the process of benefits realization management so they can maximize business value It discusses why and how programs and projects are expected to enable value creation and it explains the role of BRM in value creation The book provides a flexible framework for Translating business strategy drivers into expected benefits and explains the subsequent composition of a program and project portfolio that can realize expected benefits Planning the benefits realization expected from programs and projects and then making it happen Keeping programs and projects on track Reviewing and evaluating the benefits achieved or expected against the original baselines and the current expectations To help project program and portfolio managers on their BRM journey as well as to support business managers in executing business strategies the book identifies key organizational responsibilities and roles involved in BRM practices and it provides a simple reference that can be mapped against any organizational structure A detailed and comprehensive case study illustrates each phase of the BRM framework as it links business strategy to project work benefits and business value Each chapter ends with a series questions that provide a BRM self assessment The book concludes with a set of templates and detailed instructions to ensure successful deployment of BRM

**Proceedings of the XIII International Symposium SymOrg 2012: Innovative Management and Business Performance** ,2012-06-03 *Transforming Field and Service Operations* Gilbert Owusu,Paul O'Brien,John McCall,Neil F. Doherty,2014-01-21 The drive to realise operational efficiencies improve customer service develop new markets and accelerate the introduction of new products has substantially increased the complexity of field service operations To maximise the efficiency and effectiveness of these operations organisations have embarked on a wide range of transformation programmes that have sought to introduce automation through the use of workforce management technologies Despite the potential business value that can be provided by such transformation programmes too often the automation technologies have not been fully utilised and their expected benefits have as such not been realised Scholars of organisation change argue that the success of any transformation programme is a function of how well the technical political structural and social aspects of a specific project have been managed The objective of this edited book is to provide insights into how organisations might successfully transform their field service operations with the help of workforce management technologies Accordingly the book is organised into four sections Section A The Case for Transforming Service and Field Operations explains the rationale as to why organisations should actively

consider transforming their service and field operations while Section B presents various Methods Models and Enabling Technologies for Transforming Service and Field Operations In Section C a number of Case Studies illustrate how new technologies can be applied to field and service operations to deliver concrete business benefits Lastly Section D considers Challenges Outcomes and Future Directions Overall this book provides valuable insights into how to successfully transform field service operations with automated technologies It draws on years of experience from different industries and from different perspectives on realising change It is aimed at managers technologists change agents and scholars who are interested in field service operations in general and the use of advanced computing technologies in this area in particular

*The PMOSIG's Program Management Office Handbook* Craig J. Letavec, Dennis Bolles, 2011 This handbook developed by the Project Management Institutes Program Management Office Specific Interest Group PMOSIG provides practical guidance to the project Management and PMO community on a variety of topics in the areas of PMO Strategic and Tactical Management PMO Governance PMO Services PMO Set up and Execution and PMO Performance and Maturity It features insightful contributions from more than 20 subject matter experts successful practitioners distinguished authors and thought leaders with a variety of backgrounds and experiences from around the World The authors include best practices and case studies for successfully aligning PMOs to business objectives and delivering benefits ROI as well as numerous proven tools templates policies procedures standards methodologies and processes for successfully developing and managing PMOs and for expanding their scope of services

#### **Proceedings of the XIV INTERNATIONAL SYMPOSIUM SYMORG 2014**

Aleksandar Marković, Slađana Barjaktarović Rakočević, 2014-06-05 **Trends In Project Management** Quay Consulting, 2015-11-18 Are the right projects being initiated and delivered effectively in your organisation Are the right people managing your projects in the right way Are the business change impacts of your project being effectively managed Project management is a multifaceted discipline and the path to success presents significant challenges for many organisations Effective project managers build the bridge between business need and technology capability thus mitigating risk and promoting the desired outcomes of projects programmes and portfolio management In this compilation Quay delivers articulate thought leadership and insights on effective transformation and practical real world experience for delivering successful projects

*The Fast Forward MBA in Project Management* Eric Verzuh, 2021-01-15 The all inclusive guide to exceptional project management that is trusted by hundreds of thousands of readers now updated and revised The Fast Forward MBA in Project Management The Comprehensive Easy to Read Handbook for Beginners and Pros 6th Edition is a comprehensive guide to real world project management methods tools and techniques Practical easy to use and deeply thorough this book gives you the answers you need now You ll find cutting edge ideas and hard won wisdom of one of the field s leading experts delivered in short lively segments that address common management issues Brief descriptions of important concepts tips on real world applications and compact case studies illustrate the most sought after skills and pitfalls

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Maximize speed efficiency accuracy and flexibility of knowledge transfer      **The AMA Handbook of Project Management**

Paul C. Dinsmore, Jeannette Cabanis-Brewin, 2014-06-12 A must read for any project management professional or student

Projects are the life blood of any organization Revised to reflect the latest changes to A Guide to the Project Management Body of Knowledge PMBOK R and the Project Management Professional Exam R the fourth edition of The AMA Handbook of Project Management provides readers with a clear overview of a complex discipline Covering everything from individual projects to programs and strategic alignment it addresses Project initiation and planning Communication and interpersonal skills Scheduling budgeting and meeting business objectives Managing political and resource issues Implementing a PMO Measuring value and competencies The book compiles essays and advice from the field s top professionals and features new chapters on stakeholder management agile project management program management project governance knowledge management and more Updated with fresh examples case studies and solutions to specific project management dilemmas it remains an essential reference to the critical concepts and theories all project managers must master      *Realizing Strategy through Projects: The Executive's Guide* Carl Marnewick, 2018-01-02 Executives should not necessarily know the intricacies of project management but they should know how project management as a discipline can benefit the organization in implementing its strategies and realizing its vision The only way that executives can effectively apply project management to realize these goals is to have sound knowledge of the project management discipline The purpose of this book is to provide executives with a comprehensive overview of the discipline of project management It focuses on the benefits of project management to an organization The goal is to provide executives with a view as to how project management can deliver organizational strategies The various chapters focus on specific aspects within the project management discipline and how each aspect should be managed from a business perspective The book covers the entire spectrum of project management from a management and leadership perspective The focus is not necessarily on what needs to be done from a project management perspective but on what organizations and senior executives can do to facilitate projects The book covers The value of project management Project management as a strategic enabler Project program and portfolio management The role of the project management office in the successful delivery of projects programs and portfolios The benefits of project deliverables bring Sustainability of the organization Governance and the role of the project sponsor The book concludes with a comprehensive portfolio program and project management framework This holistic framework enables organizations to achieve value from project management and realize strategic goals

## The Enigmatic Realm of **Enterprise Programme Management Delivering Value**: Unleashing the Language is Inner Magic

In a fast-paced digital era where connections and knowledge intertwine, the enigmatic realm of language reveals its inherent magic. Its capacity to stir emotions, ignite contemplation, and catalyze profound transformations is nothing lacking extraordinary. Within the captivating pages of **Enterprise Programme Management Delivering Value** a literary masterpiece penned with a renowned author, readers set about a transformative journey, unlocking the secrets and untapped potential embedded within each word. In this evaluation, we shall explore the book's core themes, assess its distinct writing style, and delve into its lasting affect the hearts and minds of those that partake in its reading experience.

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